



BUDGET ESTIMATES

Operational Plan Budget 2018 – 2019
Delivery Program Budget 2019 – 2022

BUDGETS & SUPPORTING DOCUMENTATION

Adopted by Council: 18 June 2018, Minute 131/18

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PART 1: BUDGET ESTIMATES

| BUDGET SUMMARY - CONSOLIDATED GENERAL & SEWER FUNDS | 2018/19 Operational Plan Estimates | 2019/2022 DELIVERY PLAN ESTIMATES | | |
|---|--|-----------------------------------|--------------------------------|--------------------------------|
| | | 2019/20 Estimates Year 2 | 2020/21 Estimates Year 3 | 2021/22 Estimates Year 4 |
| Income from Continuing Operations | | | | |
| Rates & Annual Charges | 3,363,434 | 3,434,336 | 3,521,479 | 3,614,519 |
| User Charges & Fees | 467,600 | 471,356 | 476,432 | 490,475 |
| Interest & Investment Revenue | 110,000 | 115,666 | 120,349 | 120,349 |
| Other Revenues | 2,242,421 | 2,242,721 | 2,243,021 | 2,276,670 |
| Grants & Contributions provided for Operating Purposes | 6,625,753 | 3,859,423 | 3,896,197 | 3,950,486 |
| Grants & Contributions provided for Capital Purposes | 1,180,000 | - | - | - |
| Total Income from Continuing Operations | 13,989,208 | 10,123,502 | 10,257,479 | 10,452,500 |
| Expenses from Continuing Operations | | | | |
| Employee Benefits & On-Costs | 2,675,200 | 2,751,472 | 2,835,980 | 2,934,501 |
| Borrowing Costs | 185,200 | 184,120 | 182,117 | 181,016 |
| Materials & Contracts | 2,601,000 | 2,182,126 | 2,221,695 | 2,267,239 |
| Depreciation & Amortisation | 3,098,500 | 3,160,900 | 3,223,300 | 3,299,433 |
| Other Expenses | 1,195,015 | 1,223,055 | 1,274,140 | 1,284,045 |
| Total Expenses from Continuing Operations | 9,754,915 | 9,501,673 | 9,737,231 | 9,966,233 |
| Net Operating Profit /(Loss) for the Year | 4,234,293 | 621,829 | 520,247 | 486,266 |
| Capital (Balance Sheet) and Reserve Movements | | | | |
| Capital Expenditure | (11,470,517) | (3,534,500) | (3,892,500) | (4,034,500) |
| Loan Repayments (External) | (146,600) | (156,678) | (166,583) | (167,663) |
| New Loan Borrowings (External) | 2,200,000 | - | - | - |
| Proceeds from Sale of intangible & tangible Assets | 276,000 | 196,000 | 300,000 | 388,000 |
| Deferred Debtors and Advances received (External) | 9,000 | 9,000 | 9,000 | 9,000 |
| Net Transfers (to)/from Reserves | 1,813,515 | (282,200) | 19,800 | 33,800 |
| Total Capital (Balance Sheet) and Reserve Movements | (7,318,602) | (3,768,378) | (3,730,283) | (3,771,363) |
| Net Result (including Depreciation & Other non-cash items) | (3,084,309) | (3,146,549) | (3,210,036) | (3,285,097) |
| Add back Depreciation Expense (non-cash) | 3,098,500 | 3,160,900 | 3,223,300 | 3,299,433 |
| Cash Budget Surplus/(Deficit) | 14,191 | 14,351 | 13,264 | 14,336 |

| BUDGET SUMMARY - GENERAL FUND | 2018/19 Operational Plan Estimates | 2019/2022 DELIVERY PLAN ESTIMATES | | |
|---|--|-----------------------------------|--------------------------------|--------------------------------|
| | | 2019/20 Estimates Year 2 | 2020/21 Estimates Year 3 | 2021/22 Estimates Year 4 |
| Income from Continuing Operations | | | | |
| Rates & Annual Charges | 2,906,067 | 2,965,734 | 3,041,361 | 3,119,997 |
| User Charges & Fees | 461,600 | 465,177 | 470,069 | 484,112 |
| Interest & Investment Revenue | 93,000 | 98,000 | 102,000 | 102,000 |
| Other Revenues | 2,240,421 | 2,240,721 | 2,241,021 | 2,274,640 |
| Grants & Contributions provided for Operating Purposes | 6,614,953 | 3,848,351 | 3,884,847 | 3,938,966 |
| Grants & Contributions provided for Capital Purposes | 1,180,000 | - | - | - |
| Total Income from Continuing Operations | 13,496,041 | 9,617,983 | 9,739,298 | 9,919,715 |
| | | | | |
| Expenses from Continuing Operations | | | | |
| Employee Benefits & On-Costs | 2,655,200 | 2,730,885 | 2,814,788 | 2,913,309 |
| Borrowing Costs | 146,200 | 146,220 | 145,417 | 145,417 |
| Materials & Contracts | 2,328,000 | 1,913,734 | 1,947,749 | 1,993,293 |
| Depreciation & Amortisation | 2,928,500 | 2,986,900 | 3,045,300 | 3,121,433 |
| Other Expenses | 1,141,515 | 1,167,914 | 1,217,309 | 1,227,214 |
| Total Expenses from Continuing Operations | 9,199,415 | 8,945,653 | 9,170,563 | 9,400,666 |
| | | | | |
| Net Operating Profit /(Loss) for the Year | 4,296,626 | 672,330 | 568,735 | 519,049 |
| | | | | |
| Capital (Balance Sheet) and Reserve Movements | | | | |
| Capital Expenditure | (11,316,017) | (3,480,000) | (3,838,000) | (3,980,000) |
| Loan Repayments (External) | (113,000) | (122,078) | (130,583) | (130,583) |
| New Loan Borrowings (External) | 2,200,000 | - | - | - |
| Proceeds from Sale of intangible & tangible Assets | 276,000 | 196,000 | 300,000 | 388,000 |
| Deferred Debtors and Advances received (External) | 9,000 | 9,000 | 9,000 | 9,000 |
| Net Transfers (to)/from Reserves | 1,728,515 | (252,200) | 54,800 | 82,800 |
| Total Capital (Balance Sheet) and Reserve Movements | (7,215,502) | (3,649,278) | (3,604,783) | (3,630,783) |
| | | | | |
| Net Result (including Depreciation & Other non-cash items) | (2,918,876) | (2,976,948) | (3,036,048) | (3,111,734) |
| | | | | |
| Add back Depreciation Expense (non-cash) | 2,928,500 | 2,986,900 | 3,045,300 | 3,121,433 |
| | | | | |
| Cash Budget Surplus/(Deficit) | 9,624 | 9,952 | 9,252 | 9,699 |

| BUDGET SUMMARY - SEWER FUND | 2018/19 Operational Plan Estimates | 2019/2022 DELIVERY PLAN ESTIMATES | | |
|---|--|-----------------------------------|--------------------------------|--------------------------------|
| | | 2019/20 Estimates Year 2 | 2020/21 Estimates Year 3 | 2021/22 Estimates Year 4 |
| Income from Continuing Operations | | | | |
| Rates & Annual Charges | 457,366 | 468,602 | 480,118 | 494,522 |
| User Charges & Fees | 6,000 | 6,179 | 6,363 | 6,363 |
| Interest & Investment Revenue | 17,000 | 17,666 | 18,349 | 18,349 |
| Other Revenues | 2,000 | 2,000 | 2,000 | 2,030 |
| Grants & Contributions provided for Operating Purposes | 10,800 | 11,072 | 11,350 | 11,520 |
| Grants & Contributions provided for Capital Purposes | - | - | - | - |
| Total Income from Continuing Operations | 493,166 | 505,519 | 518,181 | 532,785 |
| Expenses from Continuing Operations | | | | |
| Employee Benefits & On-Costs | 20,000 | 20,587 | 21,192 | 21,192 |
| Borrowing Costs | 39,000 | 37,900 | 36,700 | 35,599 |
| Materials & Contracts | 273,000 | 268,392 | 273,946 | 273,946 |
| Depreciation & Amortisation | 170,000 | 174,000 | 178,000 | 178,000 |
| Other Expenses | 53,500 | 55,141 | 56,831 | 56,831 |
| Total Expenses from Continuing Operations | 555,500 | 556,020 | 566,668 | 565,567 |
| Net Operating Profit /(Loss) for the Year | (62,334) | (50,501) | (48,488) | (32,783) |
| Capital (Balance Sheet) and Reserve Movements | | | | |
| Capital Expenditure | (154,500) | (54,500) | (54,500) | (54,500) |
| Loan Repayments (External) | (33,600) | (34,600) | (36,000) | (37,080) |
| New Loan Borrowings (External) | - | - | - | - |
| Net Transfers (to)/from Reserves | 85,000 | (30,000) | (35,000) | (49,000) |
| Total Capital (Balance Sheet) and Reserve Movements | (103,100) | (119,100) | (125,500) | (140,580) |
| Net Result (including Depreciation & Other non-cash items) | (165,433) | (169,601) | (173,988) | (173,363) |
| Add back Depreciation Expense (non-cash) | 170,000 | 174,000 | 178,000 | 178,000 |
| Cash Budget Surplus/(Deficit) | 4,566 | 4,399 | 4,012 | 4,637 |

| GENERAL FUND - INCOME & EXPENDITURE | | 2018/19 Operational Plan Estimates | 2019/2022 DELIVERY PLAN ESTIMATES | | |
|-------------------------------------|---|--|-----------------------------------|--------------------------------|--------------------------------|
| G/L Account No. | Description | | 2019/20 Estimates Year 2 | 2020/21 Estimates Year 3 | 2021/22 Estimates Year 4 |
| | GOVERNANCE | | | | |
| 0500-2010-0000 | Councillors Travel Exp & Sustenance | 4,500 | 4,500 | 4,500 | 4,599 |
| 0500-2035-0000 | Uniform Expenses - Councillors | 500 | 500 | 500 | 511 |
| 0500-2070-0000 | Training Expenses - Councillors | 8,000 | 8,000 | 8,000 | 8,280 |
| 0500-2225-0000 | Mayoral Allowance | 25,880 | 26,800 | 27,800 | 28,700 |
| 0500-2230-0000 | Councillors Fees | 93,735 | 97,050 | 100,400 | 103,950 |
| 0500-2235-0000 | Delegates Expenses - Councillors | 10,000 | 10,262 | 10,530 | 10,762 |
| 0500-2245-0000 | Members Accident Insurance | 20,500 | 21,434 | 22,410 | 23,418 |
| 0500-2285-0000 | Election Expenses | - | - | 24,000 | - |
| 0500-2295-0000 | Sustenance, Meals - Council | 4,500 | 4,500 | 4,500 | 4,599 |
| 0500-2355-0000 | Memberships | 20,000 | 20,437 | 20,883 | 21,342 |
| 0500-2360-0000 | Governance Other Exps | 9,500 | 9,700 | 9,900 | 10,118 |
| | Sub-Total Expenses | 197,115 | 203,183 | 233,423 | 216,279 |
| | ADMINISTRATION | | | | |
| 1020-1010-0000 | Certificates - Section 603 | 5,500 | 5,500 | 5,500 | 5,638 |
| 1020-1020-0000 | Sundry Admin Income GST | 500 | 500 | 500 | 508 |
| 1020-1080-0000 | Employees Contrib To Vehicle Exps | 5,980 | 5,980 | 5,980 | 6,070 |
| 1020-1090-0000 | Hire/Rental Of Council Chambers & Railway | 750 | 750 | 750 | 761 |
| 1020-1093-0000 | OHS - Incentive Payment & Rebates | 11,000 | 11,000 | 11,000 | 11,165 |
| | Sub-Total Income | 23,730 | 23,730 | 23,730 | 24,142 |
| 1020-2000-0000 | Admin - Salaries & Allowances | 915,000 | 946,869 | 979,853 | 1,014,148 |
| 1020-2007-0000 | Admin - OnCosts(Sup,W/C,FBT) | 140,000 | 144,630 | 149,422 | 154,652 |
| 1020-2010-0000 | Travelling - Admin | 35,000 | 36,294 | 37,633 | 38,950 |
| 1020-2035-0000 | Contribution For Corporate Uniforms | 5,000 | 5,000 | 5,000 | 5,175 |
| 1020-2070-0000 | Training | 56,500 | 56,500 | 56,500 | 58,478 |
| 1020-2075-0000 | Delegates Expenses | 11,000 | 11,000 | 11,000 | 11,385 |
| 1020-2090-0000 | REROC Membership | 17,600 | 17,950 | 18,308 | 18,711 |
| 1020-2110-0000 | Interest Expense - Loans Admin Building | 60,000 | 60,020 | 59,217 | 59,217 |
| 1020-2115-0000 | Interest Expense - Loans Swimming Pools | 86,200 | 86,200 | 86,200 | 86,200 |
| 1020-2125-0000 | Bank Charges | 15,000 | 15,284 | 15,574 | 15,917 |
| 1020-2136-0000 | Print & Copier Expenses | 41,000 | 41,000 | 41,000 | 41,820 |
| 1020-2200-0000 | Audit Fees - External | 28,500 | 31,470 | 34,737 | 35,432 |

| GENERAL FUND - INCOME & EXPENDITURE | | 2018/19 Operational Plan Estimates | 2019/2022 DELIVERY PLAN ESTIMATES | | |
|-------------------------------------|--|--|-----------------------------------|--------------------------------|--------------------------------|
| G/L Account No. | Description | | 2019/20 Estimates Year 2 | 2020/21 Estimates Year 3 | 2021/22 Estimates Year 4 |
| 1020-2205-0000 | Audit Fees - Internal | 15,000 | 15,000 | 15,000 | 15,300 |
| 1020-2210-0000 | Bad & Doubtful Debts | 750 | 750 | 750 | 765 |
| 1020-2220-0000 | Consultants | 25,000 | 15,000 | 15,000 | 15,300 |
| 1020-2225-0000 | Legal Expenses | 1,500 | 1,500 | 1,500 | 1,530 |
| 1020-2245-0000 | Insurance Expense | 77,000 | 80,047 | 83,231 | 86,976 |
| 1020-2255-0000 | Electricity - Admin Building | 15,000 | 16,000 | 17,000 | 18,190 |
| 1020-2260-0000 | Telephone Expenses | 35,000 | 35,000 | 35,000 | 35,770 |
| 1020-2275-0000 | Rates & Water Charges | 3,200 | 3,300 | 3,400 | 3,468 |
| 1020-2305-0000 | Advertising | 10,000 | 10,000 | 10,000 | 10,220 |
| 1020-2308-0000 | Section 356 Contributions | 52,100 | 52,100 | 52,100 | 53,246 |
| 1020-2310-0000 | Other Expenses Admin | 11,000 | 11,000 | 11,000 | 11,242 |
| 1020-2311-0000 | Valuation Fees | 26,000 | 26,540 | 27,091 | 27,687 |
| 1020-2315-0000 | Postage | 12,500 | 12,500 | 12,500 | 12,775 |
| 1020-2320-0000 | Stationery Supplies | 14,000 | 14,000 | 14,000 | 14,308 |
| 1020-2325-0000 | Printing Council Newsletter | 15,000 | 15,000 | 15,000 | 15,330 |
| 1020-2330-0000 | Repairs & Maintenance - Admin Building | 8,000 | 8,000 | 8,000 | 8,160 |
| 1020-2335-0000 | Cleaning Costs - Admin Building | 15,500 | 15,937 | 16,383 | 16,743 |
| 1020-2345-0000 | Grant Writer Expenses | 7,500 | 7,500 | 7,500 | 7,665 |
| 1020-2355-0000 | Subscriptions | 10,000 | 10,000 | 10,000 | 10,220 |
| 1020-2370-0000 | Website Fees/Charges | 2,800 | 2,800 | 2,800 | 2,862 |
| 1020-2380-0000 | IT/Software Lic Expenses | 82,000 | 82,000 | 82,000 | 83,804 |
| 1020-2385-0000 | Recruitment Expenses | 4,000 | 4,000 | 4,000 | 4,088 |
| | Sub-Total Expenses | 1,853,650 | 1,890,191 | 1,937,699 | 1,995,734 |
| | GENERAL REVENUE | | | | |
| 1040-1000-0000 | Ordinary Farmland Rates | 1,933,369 | 1,969,869 | 2,018,808 | 2,069,278 |
| 1040-1020-0000 | Residential Rates | 11,707 | 11,928 | 12,224 | 12,530 |
| 1040-1040-0000 | Rural Residential Rates | 39,132 | 39,870 | 40,860 | 41,882 |
| 1040-1050-0000 | Business Rates | 20,596 | 20,993 | 21,525 | 22,063 |
| 1040-1080-0000 | Lockhart Residential Rates | 160,447 | 163,474 | 167,533 | 171,721 |
| 1040-1110-0000 | Lockhart Business Rates | 56,508 | 57,583 | 59,025 | 60,501 |
| 1040-1140-0000 | The Rock Residential Rates | 147,775 | 150,556 | 154,285 | 158,142 |
| 1040-1180-0000 | The Rock Business Rates | 21,901 | 22,314 | 22,868 | 23,440 |

| GENERAL FUND - INCOME & EXPENDITURE | | 2018/19 Operational Plan Estimates | 2019/2022 DELIVERY PLAN ESTIMATES | | |
|-------------------------------------|--|--|-----------------------------------|--------------------------------|--------------------------------|
| G/L Account No. | Description | | 2019/20 Estimates Year 2 | 2020/21 Estimates Year 3 | 2021/22 Estimates Year 4 |
| 1040-1190-0000 | Yerong Creek Residential Rates | 18,300 | 18,645 | 19,108 | 19,586 |
| 1040-1200-0000 | Yerong Creek Business Rates | 4,803 | 4,894 | 5,016 | 5,141 |
| SUB TOTAL | GENERAL RATES INCOME | 2,414,538 | 2,460,126 | 2,521,252 | 2,584,284 |
| 1040-1225-0000 | Interest On Rates | 8,000 | 8,000 | 8,000 | 8,000 |
| 1040-1231-0000 | Interest On Investment | 85,000 | 90,000 | 94,000 | 94,000 |
| 1040-1400-0000 | Financial Assistance Grant - General Component | 2,053,258 | 2,086,127 | 2,119,489 | 2,151,281 |
| 1040-1410-0000 | Grants - Pensioner Rate Subsidy | 19,500 | 19,500 | 19,500 | 19,793 |
| 1040-2300-0000 | Less: Pension Aband Rates Resid | 34,500 | 35,238 | 35,992 | 36,784 |
| | Total GENERAL REVENUE Income | 2,131,258 | 2,168,389 | 2,204,997 | 2,236,290 |
| | ENGINEERING & WORKS | | | | |
| 1060-1355-0000 | Plant Hire Income | 1,550,000 | 1,550,000 | 1,550,000 | 1,565,500 |
| 1060-1375-0000 | Engineer & Works-Diesel Fuel Rebate | 55,000 | 55,000 | 55,000 | 55,825 |
| 1080-1600-0000 | Outdoor Staff - Oncost Recoveries | 620,000 | 620,000 | 620,000 | 626,200 |
| 1060-1520-0000 | Other Income - HVIS & Oversize Permits | 500 | 500 | 500 | 508 |
| | Sub-Total Income | 2,225,500 | 2,225,500 | 2,225,500 | 2,248,033 |
| 1060-2000-0000 | Engineering - Salaries & Allowances | 388,000 | 399,248 | 410,833 | 425,212 |
| 1060-2007-0000 | Engineering - OnCosts(Sup,W/C,FBT) | 70,000 | 72,475 | 75,036 | 77,662 |
| 1060-2010-0000 | Engineering - Travelling | 37,000 | 38,350 | 39,747 | 41,138 |
| 1060-2360-0000 | Engineering - Other Expenses | 5,500 | 5,500 | 5,500 | 5,621 |
| 1060-2390-0000 | Depot Expenses | 40,000 | 40,000 | 40,000 | 40,800 |
| 1080-2005-0000 | Outdoor Staff - Leave All Types | 210,000 | 220,000 | 230,000 | 238,050 |
| 1080-2007-0000 | Outdoor Staff - On Costs (Superannuation) | 165,000 | 172,424 | 180,107 | 186,411 |
| 1080-2035-0000 | Outdoor Staff - Safety Equipment PPE | 15,000 | 15,000 | 15,000 | 15,330 |
| 1080-2040-0000 | Outdoor Staff - W/Comp Insurances | 105,000 | 100,000 | 100,000 | 103,500 |
| 1080-2045-0000 | Outdoor Staff - W/Comp Excess | 1,500 | 1,500 | 1,500 | 1,553 |
| 1080-2500-0000 | Plant Running Expenses | 900,000 | 910,000 | 910,000 | 919,100 |
| | Sub-Total Expenses | 1,937,000 | 1,974,497 | 2,007,723 | 2,054,377 |
| | Net Result Surplus/(Deficit) | 288,500 | 251,003 | 217,777 | 193,656 |
| | DEPRECIATION | | | | |
| 1490-2900-0000 | Depreciation - Plant & Equipment | 500,000 | 510,000 | 520,000 | 533,000 |
| 1490-2905-0000 | Depreciation - Office Equipment | 36,000 | 37,000 | 38,000 | 38,950 |

| GENERAL FUND - INCOME & EXPENDITURE | | 2018/19 Operational Plan Estimates | 2019/2022 DELIVERY PLAN ESTIMATES | | |
|-------------------------------------|--|--|-----------------------------------|--------------------------------|--------------------------------|
| G/L Account No. | Description | | 2019/20 Estimates Year 2 | 2020/21 Estimates Year 3 | 2021/22 Estimates Year 4 |
| 1490-2910-0000 | Depreciation - Furniture & Fittings | 10,000 | 10,200 | 10,400 | 10,660 |
| 1490-2915-0000 | Depreciation - Buildings Non Specialised | 30,000 | 30,500 | 31,000 | 31,775 |
| 1490-2920-0000 | Depreciation - Buildings Specialised | 225,000 | 229,000 | 233,000 | 238,825 |
| 1490-2925-0000 | Depreciation - Structures | 120,000 | 122,500 | 125,000 | 128,125 |
| 1490-2930-0000 | Depreciation - Roads, Bridges, Footpaths | 2,000,000 | 2,040,000 | 2,080,000 | 2,132,000 |
| 1490-2935-0000 | Depreciation - Stormwater Drainage | 7,500 | 7,700 | 7,900 | 8,098 |
| | | 2,928,500 | 2,986,900 | 3,045,300 | 3,121,433 |
| | FIRE PROTECTION | | | | |
| 1540-1420-0000 | Grant - Hazard Reduction BRIMS | 56,000 | 56,000 | 56,000 | 56,840 |
| | Sub-Total Income | 56,000 | 56,000 | 56,000 | 56,840 |
| 1540-2265-0000 | NSW Rural Fire Service - Contribution | 162,000 | 166,000 | 169,500 | 173,229 |
| 1540-2270-0000 | Fire & Rescue NSW - Contribution | 17,500 | 18,000 | 18,500 | 18,907 |
| 1540-2245-0000 | Bush Fire Facilities - Insurance | 3,000 | 3,138 | 3,282 | 3,430 |
| 1540-2275-0000 | Bush Fire - Rates & Water Charges | 3,400 | 3,452 | 3,505 | 3,575 |
| 1540-2333-0000 | Hazard Reduction Expenses BRIMS | 56,000 | 56,000 | 56,000 | 57,120 |
| 1540-2346-0000 | Bush Fire - Other Expenses | 3,500 | 3,500 | 3,500 | 3,570 |
| | Sub-Total Expenses | 245,400 | 250,090 | 254,287 | 259,831 |
| | Net Result Surplus/(Deficit) | 189,400 | 194,090 | 198,287 | 202,991 |
| | ANIMAL CONTROL | | | | |
| 1560-1110-0000 | Dog Impounding Fees | 1,000 | 1,000 | 1,000 | 1,015 |
| 1560-1130-0000 | Registration Income | 1,500 | 1,500 | 1,500 | 1,523 |
| 1560-1135-0000 | Mirco Chip Fees | 500 | 500 | 500 | 508 |
| | Sub-Total Income | 9,000 | 9,046 | 6,046 | 3,046 |
| 1560-2270-0000 | Registration Expenses | 4,500 | 4,500 | 4,500 | 4,590 |
| | Sub-Total Expenses | 4,500 | 4,500 | 4,500 | 4,590 |
| | Net Result Surplus/(Deficit) | 4,500 | 4,546 | 1,546 | 1,544 |
| | EMERGENCY SERVICES | | | | |
| 1620-2275-0000 | SES - Rates & Water Charges | 2,200 | 2,246 | 2,293 | 2,339 |
| 1620-2290-0000 | SES - Yearly Contributions | 5,500 | 6,000 | 6,500 | 6,643 |
| 1620-2330-0000 | SES - Working Expenses | 2,000 | 2,000 | 2,000 | 2,040 |
| | Sub-Total Expenses | 9,700 | 10,246 | 10,793 | 11,022 |

| GENERAL FUND - INCOME & EXPENDITURE | | 2018/19 Operational Plan Estimates | 2019/2022 DELIVERY PLAN ESTIMATES | | |
|-------------------------------------|--|--|-----------------------------------|--------------------------------|--------------------------------|
| G/L Account No. | Description | | 2019/20 Estimates Year 2 | 2020/21 Estimates Year 3 | 2021/22 Estimates Year 4 |
| | ENVIRONMENTAL SERVICES | | | | |
| 2020-1140-0000 | Env Services - DA Fees | 20,000 | 20,000 | 20,000 | 20,600 |
| 2020-1144-0000 | Env Services - Subdivision Fees | 2,000 | 2,000 | 2,000 | 2,060 |
| 2020-1150-0000 | Env Services - Food Inspections | 2,500 | 2,500 | 2,500 | 2,538 |
| 2020-1155-0000 | Env Services - 149 Planning Certificates | 6,500 | 6,500 | 6,500 | 6,663 |
| 2020-1160-0000 | Env Services - Construction Certificates | 10,000 | 10,000 | 10,000 | 10,300 |
| 2020-1165-0000 | Env Services - Other Fees | 5,000 | 5,000 | 5,000 | 5,150 |
| 2020-1170-0000 | Env Services - Occupation Certificates | 4,000 | 4,000 | 4,000 | 4,120 |
| 2020-1175-0000 | Env Services - Compliance Certificate | 2,000 | 2,000 | 2,000 | 2,060 |
| 2020-1180-0000 | Env Services - Applic to Install Plumb & Drain | 3,000 | 3,000 | 3,000 | 3,090 |
| 2020-1405-0000 | Env Services - S94A Contributions | 18,000 | 18,000 | 20,000 | 20,000 |
| | Sub-Total Income | 73,000 | 73,000 | 75,000 | 76,581 |
| 2020-2000-0000 | Env Services - Salaries & Allowances | 220,000 | 225,000 | 231,000 | 239,085 |
| 2020-2007-0000 | Env Services - OnCosts(Sup,W/C,FBT) | 36,000 | 37,000 | 38,000 | 39,330 |
| 2020-2010-0000 | Env Services - Travelling Expenses | 15,000 | 15,375 | 15,763 | 16,315 |
| 2020-2025-0000 | Env Services - LEP Review(Was DCP&S64 Plans) | 10,000 | 10,000 | 10,000 | 10,200 |
| 2020-2275-0000 | Env Services - Consultants | 4,000 | 4,000 | 4,000 | 4,080 |
| 2020-2280-0000 | Env Services - Food Shop Inspections | 2,500 | 2,500 | 2,500 | 2,550 |
| 2020-2330-0000 | Env Services - Early Warning System Exps | 8,000 | 8,000 | 8,000 | 8,160 |
| 2020-2355-0000 | Env Services - Accreditation Fees | 3,000 | 3,000 | 3,000 | 3,066 |
| 2020-2360-0000 | Env Services - Other Expenses | 2,500 | 2,500 | 2,500 | 2,550 |
| | Sub-Total Expenses | 301,000 | 307,375 | 314,763 | 325,336 |
| | Net Result Surplus/(Deficit) | 228,000 | 234,375 | 239,763 | 248,755 |
| | FLOOD STUDIES & MITIGATION WORKS | | | | |
| 2020-1411-0000 | Env Services - Flood Mit. Voluntary Purchase Grant | 514,286 | 257,000 | 257,000 | 257,000 |
| | Sub-Total Income | 514,286 | 257,000 | 257,000 | 257,000 |
| 2020-2340-0000 | Env Services - Flood Mit. Voluntary Purchase | 600,000 | 300,000 | 300,000 | 300,000 |
| | Sub-Total Expenses | 600,000 | 300,000 | 300,000 | 300,000 |
| | Net Result Surplus/(Deficit) | 85,714 | 43,000 | 43,000 | 43,000 |
| | NOXIOUS WEEDS | | | | |
| 2100-1400-0000 | Noxious Plt-Grants - Inspectorial | 56,182 | 57,008 | 57,847 | 58,715 |
| 2100-1420-0000 | Grants - VCL - Noxious Pests | 3,000 | 3,000 | 3,000 | 3,045 |

| GENERAL FUND - INCOME & EXPENDITURE | | 2018/19 Operational Plan Estimates | 2019/2022 DELIVERY PLAN ESTIMATES | | |
|-------------------------------------|--|--|-----------------------------------|--------------------------------|--------------------------------|
| G/L Account No. | Description | | 2019/20 Estimates Year 2 | 2020/21 Estimates Year 3 | 2021/22 Estimates Year 4 |
| | Sub-Total Income | 59,182 | 60,008 | 60,847 | 61,760 |
| 2100-2000-0000 | Noxious Weeds - Inspectors Salary | 66,000 | 67,500 | 69,100 | 71,519 |
| 2100-2007-0000 | Noxious Weeds - OnCosts(Sup,W/C,FBT) | 9,800 | 10,000 | 10,250 | 10,609 |
| 2100-2070-0000 | Noxious Weeds - Training Expenses | 3,500 | 3,500 | 3,500 | 3,623 |
| 2100-2010-0000 | Noxious Weeds - Travelling | 4,500 | 4,500 | 4,500 | 4,658 |
| 2100-2280-0000 | Destruction Of Pests | 6,000 | 6,000 | 6,000 | 6,120 |
| 2100-2281-0000 | Landcare Expenses - Environmental Weeds | 6,000 | 6,000 | 6,000 | 6,120 |
| 2100-2283-0000 | Noxious Weeds - Invasive Weeds LCA Lands | 37,000 | 37,770 | 38,555 | 39,326 |
| 2100-2285-0000 | Noxious Weeds - Other Expenditure | 750 | 750 | 750 | 765 |
| 2100-2365-0000 | Noxious Weeds - ERNWAG M'Ship | 2,600 | 2,660 | 2,721 | 2,781 |
| | Sub-Total Expenses | 136,150 | 138,680 | 141,376 | 145,521 |
| | Net Result Surplus/(Deficit) | 76,968 | 78,672 | 80,529 | 83,761 |
| | OUT OF SCHOOL HOURS CARE | | | | |
| 2560-1205-0000 | OSHC - Customer Payments | 110,000 | 112,700 | 115,600 | 119,068 |
| 2560-1405-0000 | OSHC - Australian Government Operating Grant | 27,000 | 27,000 | 27,000 | 27,405 |
| | Sub-Total Income | 137,000 | 139,700 | 142,600 | 146,473 |
| 2560-2000-0000 | OSHC - Wages & Salaries | 94,000 | 96,000 | 98,000 | 101,430 |
| 2560-2007-0000 | OSHC - On Costs (Super & W/Comp) | 12,000 | 12,200 | 12,400 | 12,834 |
| 2560-2370-0000 | OSHC - Sundry Expenses | 15,000 | 15,500 | 16,000 | 16,352 |
| | Sub-Total Expenses | 121,000 | 123,700 | 126,400 | 130,616 |
| | Net Result Surplus/(Deficit) | 16,000 | 16,000 | 16,200 | 15,857 |
| | YOUTH SERVICES | | | | |
| 2580-1400-0000 | Grant - Youth Week | 1,425 | 1,425 | 1,425 | 1,446 |
| 2580-2265-0000 | Youth Activities | 14,000 | 14,000 | 14,000 | 14,280 |
| 2580-2270-0000 | Youth Officer | 21,000 | 21,000 | 21,000 | 21,735 |
| 2600-2270-0000 | KAB NSW - EnviroMentors | 3,500 | 3,500 | 3,500 | 3,570 |
| | Sub-Total Expenses | 38,500 | 38,500 | 38,500 | 39,585 |
| | Net Result Surplus/(Deficit) | 37,075 | 37,075 | 37,075 | 38,139 |
| | MAGNOLIA LODGE | | | | |
| 2622-1345-0000 | Magnolia Lodge - Rent | 37,000 | 37,000 | 37,000 | 37,555 |
| 2622-2245-0000 | Magnolia Lodge - Insurance | 3,600 | 3,816 | 4,042 | 4,224 |
| 2622-2255-0000 | Magnolia Lodge - Electricity | 1,500 | 1,620 | 1,749 | 1,871 |

| GENERAL FUND - INCOME & EXPENDITURE | | 2018/19 Operational Plan Estimates | 2019/2022 DELIVERY PLAN ESTIMATES | | |
|-------------------------------------|--|--|-----------------------------------|--------------------------------|--------------------------------|
| G/L Account No. | Description | | 2019/20 Estimates Year 2 | 2020/21 Estimates Year 3 | 2021/22 Estimates Year 4 |
| 2622-2275-0000 | Magnolia Lodge - Rate & Water Charges | 11,000 | 11,400 | 11,800 | 12,036 |
| 2622-2330-0000 | Magnolia Lodge - Repairs & Maint | 15,000 | 15,312 | 15,630 | 15,943 |
| | Sub-Total Expenses | 31,100 | 32,148 | 33,221 | 34,074 |
| | Net Result Surplus/(Deficit) | 5,900 | 4,852 | 3,779 | 3,481 |
| | COUNCIL HOUSING | | | | |
| 3022-1345-0000 | Dwellings - Rent | 38,000 | 38,000 | 38,000 | 38,570 |
| 3022-2245-0000 | Dwellings - Insurance | 4,000 | 4,231 | 4,472 | 4,673 |
| 3022-2275-0000 | Dwellings - Rates & Water Charges | 5,200 | 5,600 | 5,900 | 6,018 |
| 3022-2330-0000 | Dwellings - Repairs & Maint | 5,000 | 5,187 | 5,378 | 5,486 |
| | Sub-Total Expenses | 14,200 | 15,018 | 15,750 | 16,177 |
| | Net Result Surplus/(Deficit) | 23,800 | 22,982 | 22,250 | 22,393 |
| | YOUTH FLATS | | | | |
| 3024-1346-0000 | Youth Flats - Rents | 15,000 | 15,000 | 15,000 | 15,225 |
| 3024-2275-0000 | Youth Flats - Rates & Water Charges | 4,400 | 4,487 | 4,576 | 4,668 |
| 3024-2285-0000 | Youth Flats - Insurance | 1,800 | 1,893 | 1,991 | 2,081 |
| 3024-2330-0000 | Youth Flats - Repairs & Maint | 8,000 | 8,000 | 8,000 | 8,160 |
| | Sub-Total Expenses | 14,200 | 14,380 | 14,567 | 14,909 |
| | Net Result Surplus/(Deficit) | 800 | 620 | 433 | 316 |
| | DOMESTIC WASTE MANAGEMENT | | | | |
| 3060-1000-0000 | DWM Charge - Residential | 370,890 | 381,810 | 393,057 | 404,849 |
| 3060-1010-0000 | DWM Charge - Residential Vacant | 11,448 | 11,779 | 12,120 | 12,484 |
| 3060-1020-0000 | WM - Additional Collections | 13,455 | 13,699 | 13,951 | 14,370 |
| 3060-1030-0000 | WM - Non-Residential | 47,970 | 49,399 | 50,871 | 52,397 |
| 3060-1040-0000 | WM - Non-Residential Additional Services | 23,790 | 24,241 | 24,705 | 25,446 |
| 3060-1015-0000 | WM - Non-Residential Vacant | 3,348 | 3,447 | 3,549 | 3,655 |
| 3060-1070-0000 | Tip Availability Fee | 20,628 | 21,233 | 21,856 | 22,512 |
| 3060-1135-0000 | Tipping Fees | 25,000 | 25,477 | 25,969 | 26,748 |
| 3060-1340-0000 | WM - Sale of Big Bins | 2,500 | 2,500 | 2,500 | 2,575 |
| 3060-1450-0000 | Grant - Food Organics & Garden Organics | 55,000 | - | - | - |
| 3060-1410-0000 | Pensioner Rebate - DWM | 19,000 | 19,291 | 19,586 | 19,880 |
| | Sub-Total Income | 593,029 | 552,876 | 568,164 | 584,916 |
| 3060-2265-0000 | Tidy Towns Competition | - | - | - | - |

| GENERAL FUND - INCOME & EXPENDITURE | | 2018/19 Operational Plan Estimates | 2019/2022 DELIVERY PLAN ESTIMATES | | |
|-------------------------------------|--|--|-----------------------------------|--------------------------------|--------------------------------|
| G/L Account No. | Description | | 2019/20 Estimates Year 2 | 2020/21 Estimates Year 3 | 2021/22 Estimates Year 4 |
| 3060-2275-0000 | Rubbish Tip - Rates Council Property | 1,200 | 1,219 | 1,238 | 1,263 |
| 3060-2280-0000 | Waste Management - Other | 21,000 | 21,416 | 21,840 | 22,277 |
| 3060-2281-0000 | Kerbside Pickup Program | 17,000 | 17,000 | 17,000 | 17,340 |
| 3060-2300-0000 | Pensioner Abandoned Rates - Combined | 35,000 | 35,760 | 36,536 | 37,340 |
| 3060-2301-0000 | Recycling - Lions Club Lockhart | 3,200 | 3,200 | 3,200 | 3,264 |
| 3060-2302-0000 | Recycling Expenses - Kurrajong | 20,000 | 20,000 | 20,000 | 20,400 |
| 3060-2303-0000 | Recycling Charges - Cleanaway | | 3,000 | 6,000 | 6,120 |
| 3060-2304-0000 | Waste Mgt Charges - Cleanaway | 164,000 | 167,000 | 170,000 | 173,400 |
| 3060-2320-0000 | Implementation - Food Organics & Garden Organics | 55,000 | - | - | - |
| 3060-2330-0000 | Rubbish Tips - Operating Costs | 285,000 | 205,000 | 210,000 | 214,200 |
| | Sub-Total Expenses | 601,400 | 473,595 | 485,814 | 495,604 |
| | Net Result Surplus/(Deficit) | 8,371 | 79,281 | 82,350 | 89,312 |
| | PUBLIC CEMETERIES & TOILETS | | | | |
| 3180-1100-0000 | Public Cemeteries | 50,000 | 50,000 | 50,000 | 51,500 |
| 3180-2275-0000 | Public Cemeteries - Rates & Water Charges | 10,000 | 10,208 | 10,420 | 10,628 |
| 3180-2330-0000 | Public Cemeteries - Repairs & Mntce | 70,000 | 71,373 | 72,774 | 74,229 |
| | Sub-Total Expenses | 80,000 | 81,581 | 83,194 | 84,857 |
| | Net Result Surplus/(Deficit) | 30,000 | 31,581 | 33,194 | 33,357 |
| | HERITAGE | | | | |
| 3220-1400-0000 | Heritage Grants | 5,500 | 5,500 | 5,500 | 5,583 |
| 3220-1420-0000 | Heritage Advisor Grant | 6,000 | 6,000 | 6,000 | 6,090 |
| | Sub-Total Income | 11,500 | 11,500 | 11,500 | 11,673 |
| 3220-2360-0000 | Heritage Advisor | 12,000 | 12,000 | 12,000 | 12,240 |
| 3220-2365-0000 | Heritage Fund | 26,000 | 15,000 | 15,000 | 15,300 |
| 3220-2375-0000 | Heritage Other Expenses | 500 | 500 | 500 | 510 |
| | Sub-Total Expenses | 38,500 | 27,500 | 27,500 | 28,050 |
| | Net Result Surplus/(Deficit) | 27,000 | 16,000 | 16,000 | 16,377 |
| | PUBLIC LIBRARIES | | | | |
| 3520-1400-0000 | Library - Per Capita Subsidy | 15,000 | 15,000 | 15,000 | 15,225 |
| 3520-1410-0000 | Library - Local Special Project Grant | 4,500 | 4,500 | 4,500 | 4,568 |
| | | 19,500 | | | |
| 3520-2000-0000 | Library - Salaries & Wages | 2,400 | 2,520 | 2,644 | 2,737 |

| GENERAL FUND - INCOME & EXPENDITURE | | 2018/19 Operational Plan Estimates | 2019/2022 DELIVERY PLAN ESTIMATES | | |
|-------------------------------------|--|--|-----------------------------------|--------------------------------|--------------------------------|
| G/L Account No. | Description | | 2019/20 Estimates Year 2 | 2020/21 Estimates Year 3 | 2021/22 Estimates Year 4 |
| 3520-2265-0000 | Library - Contribution To R.R.L. | 112,000 | 114,300 | 116,500 | 119,063 |
| 3520-2270-0000 | Library - Wi Fi Expenditure | 2,000 | 2,000 | 2,000 | 2,040 |
| 3520-2360-0000 | Library - Other Expenses | 800 | 800 | 800 | 816 |
| | Sub-Total Expenses | 117,200 | 119,620 | 121,944 | 124,656 |
| | Net Result Surplus/(Deficit) | 97,700 | 119,620 | 121,944 | 124,656 |
| | MUSEUMS | | | | |
| 3540-1403-0000 | Museum - Advisor Grant | 7,000 | 7,000 | 7,000 | 7,105 |
| 3540-1405-0000 | Museum - Advisor Travel Grant | 3,000 | 3,000 | 3,000 | 3,045 |
| | Sub-Total Income | 10,000 | 10,000 | 10,000 | 10,150 |
| 3540-2270-0000 | Museum - Advisor | 14,000 | 14,000 | 14,000 | 14,280 |
| 3540-2271-0000 | Museum - Advisor Travel | 3,000 | 3,000 | 3,000 | 3,060 |
| 3540-2272-0000 | Museum - Advisor Special Projects | 1,000 | 1,000 | 1,000 | 1,020 |
| 3540-2275-0000 | Museum - Rates & Water Charges | 2,200 | 2,250 | 2,350 | 2,397 |
| 3540-2280-0000 | Museum - Other Expenses | 500 | 500 | 500 | 510 |
| 3540-2330-0000 | Museum - Restoration R&M | 1,000 | 1,000 | 1,000 | 1,020 |
| | Sub-Total Expenses | 21,700 | 21,750 | 21,850 | 22,287 |
| | Net Result Surplus/(Deficit) | 11,700 | 11,750 | 11,850 | 12,137 |
| | RECREATION, CULTURE & AMENITIES | | | | |
| 3600-2265-0000 | Public Halls - Subsidies S356 | 15,500 | 15,500 | 15,500 | 15,810 |
| 3600-2330-0000 | Public Halls - Repairs & Maint | 4,000 | 4,000 | 4,000 | 4,080 |
| 3680-2265-0000 | Recreation Grounds - Subsidies S356 | 59,400 | 59,400 | 59,400 | 59,400 |
| 3680-2331-0000 | Public Toilets - Repairs & Maint | 37,000 | 37,000 | 37,000 | 37,740 |
| 3620-2263-0000 | Purchase SOL Artworks | 1,000 | 1,000 | 1,000 | 1,020 |
| 3620-2265-0000 | Contribution To ERAP | 3,900 | 3,900 | 3,900 | 3,978 |
| | Sub-Total Expenses | 120,800 | 120,800 | 120,800 | 122,028 |
| | LOCKHART SWIMMING POOL | | | | |
| 3644-2100-0000 | Lockhart Pool - Contractor Payments | 22,000 | 22,000 | 22,000 | 22,440 |
| 3644-2245-0000 | Lockhart Pool - Insurance | 6,600 | 6,934 | 7,283 | 7,611 |
| 3644-2255-0000 | Lockhart Pool - Electricity | 7,500 | 8,000 | 8,500 | 9,095 |
| 3644-2260-0000 | Lockhart Pool - Telephone | 200 | 200 | 200 | 204 |
| 3644-2275-0000 | Lockhart Pool - Rates & Water Charges | 6,000 | 6,100 | 6,200 | 6,324 |
| 3644-2330-0000 | Lockhart Pool - Repairs & Maint | 15,000 | 15,000 | 15,000 | 15,300 |

| GENERAL FUND - INCOME & EXPENDITURE | | 2018/19 Operational Plan Estimates | 2019/2022 DELIVERY PLAN ESTIMATES | | |
|-------------------------------------|--|--|-----------------------------------|--------------------------------|--------------------------------|
| G/L Account No. | Description | | 2019/20 Estimates Year 2 | 2020/21 Estimates Year 3 | 2021/22 Estimates Year 4 |
| | Sub-Total Expenses | 57,300 | 58,234 | 59,183 | 60,974 |
| | THE ROCK SWIMMING POOL | | | | |
| 3646-2100-0000 | The Rock Pool - Contractor Payments | 18,000 | 22,000 | 22,000 | 22,440 |
| 3646-2245-0000 | The Rock Pool - Insurance | 6,800 | 7,173 | 7,563 | 7,903 |
| 3646-2255-0000 | The Rock Pool - Electricity | 4,500 | 4,861 | 5,247 | 5,614 |
| 3646-2260-0000 | The Rock Pool - Telephone | 200 | 200 | 200 | 204 |
| 3646-2275-0000 | The Rock Pool - Rates & Water Charges | 6,300 | 6,500 | 6,700 | 6,834 |
| 3646-2330-0000 | The Rock Pool - Repairs & Maint | 20,000 | 20,000 | 20,000 | 20,400 |
| | Sub-Total Expenses | 55,800 | 60,734 | 61,710 | 63,395 |
| | PARKS & GARDENS | | | | |
| 3680-2000-0000 | Parks & Gardens - Inspections | 3,200 | 3,400 | 3,550 | 3,621 |
| 3680-2245-0000 | Parks & Gardens - Insurance | 2,900 | 3,047 | 3,201 | 3,345 |
| 3680-2255-0000 | Parks & Gardens - Electricity | 5,600 | 6,001 | 6,430 | 6,880 |
| 3680-2275-0000 | Parks & Gardens - Rates & Water | 23,000 | 23,500 | 24,000 | 24,480 |
| 3680-2330-0000 | Parks & Gardens - Repairs & Maint | 257,000 | 266,000 | 276,000 | 281,520 |
| 3680-2346-0000 | Parks & Gardens - Minor Plant Purch | 4,000 | 4,000 | 4,000 | 4,080 |
| | Sub-Total Expenses | 295,700 | 305,948 | 317,181 | 323,926 |
| | QUARRIES & PITS | | | | |
| 4560-2275-0000 | Quarries - Rates & Water Charges | 4,100 | 4,183 | 4,268 | 4,353 |
| 4560-2390-0000 | Quarries Operating Expenses | 2,000 | 2,000 | 2,000 | 2,040 |
| | Sub-Total Expenses | 6,100 | 6,183 | 6,268 | 6,393 |
| | TRANSPORT & ROADS | | | | |
| 5010-1400-0000 | Financial Assistance Grant - Roads Component | 1,318,277 | 1,318,277 | 1,318,277 | 1,338,051 |
| 5010-1402-0000 | R2R Grant - Roads To Recovery Program | 720,914 | 720,914 | 720,914 | 731,728 |
| 5010-1405-0000 | Block Grant - Regional Rds Op | 874,000 | 874,000 | 874,000 | 887,110 |
| 5010-1406-0000 | Block Grant - Regional Rds Supplementary Op | 101,000 | 101,000 | 101,000 | 102,515 |
| 5010-1407-0000 | Block Grant - Regional Rds Traffic Control Op | 68,000 | 68,000 | 68,000 | 69,020 |
| 5010-1411-0000 | Fixing Country Roads-Bridges | 959,766 | - | - | - |
| 5010-1412-0000 | PAMP Grant - Pedestrian Access & Mobility Plan | 35,000 | 35,000 | 35,000 | 35,525 |
| 5010-1415-0000 | RMS Grant - Reg Rds Repair Program - RRRP | 175,000 | 175,000 | 175,000 | 177,625 |
| 5420-1410-0000 | Country Passenger Transport Infrastructure Grant | 10,000 | 10,000 | 10,000 | 10,150 |
| | Sub-Total Income | 4,261,957 | 3,302,191 | 3,302,191 | 3,351,724 |

| GENERAL FUND - INCOME & EXPENDITURE | | 2018/19 Operational Plan Estimates | 2019/2022 DELIVERY PLAN ESTIMATES | | |
|-------------------------------------|--------------------------------------|--|-----------------------------------|--------------------------------|--------------------------------|
| G/L Account No. | Description | | 2019/20 Estimates Year 2 | 2020/21 Estimates Year 3 | 2021/22 Estimates Year 4 |
| 5020-2330-0000 | Urban Roads R&M | 70,000 | 70,000 | 70,000 | 71,400 |
| 5040-2330-0000 | Regional Roads R&M | 300,000 | 300,000 | 300,000 | 306,000 |
| 5065-2330-0000 | Rural Rds Sealed R&M | 160,000 | 160,000 | 160,000 | 163,200 |
| 5100-2330-0000 | Rural Rds Unsealed R&M | 530,000 | 530,000 | 530,000 | 540,600 |
| 5100-2331-0000 | Culverts R&M | - | - | - | - |
| 5260-2330-0000 | Footpaths, Kerb&Gutter R&M | - | - | - | - |
| | Sub-Total Expenses | 1,060,000 | 1,060,000 | 1,060,000 | 1,081,200 |
| 5280-2330-0000 | Airstrip Maintenance | 8,000 | 8,000 | 8,000 | 8,160 |
| 5320-2330-0000 | Bus Shelters Repairs & Maint | 2,000 | 2,000 | 2,000 | 2,040 |
| 5400-2330-0000 | Street Lighting | 45,000 | 48,000 | 51,000 | 52,020 |
| 5420-2265-0000 | Road Safety Officer | 24,000 | 24,000 | 24,000 | 24,840 |
| 5420-2330-0000 | Trees - Repairs & Maint | 65,000 | 65,000 | 65,000 | 66,300 |
| 5425-2332-0000 | Street Cleaning - Repairs & Maint | 40,000 | 40,000 | 40,000 | 40,800 |
| | Sub-Total Expenses | 184,000 | 187,000 | 190,000 | 194,160 |
| | Sub-Total Expenses | 1,244,000 | 1,247,000 | 1,250,000 | 1,275,360 |
| | Net Result Surplus/(Deficit) | 3,017,957 | 2,055,191 | 2,052,191 | 2,076,364 |
| | CARAVAN PARK | | | | |
| 5540-1150-0000 | Caravan Park - Rent | 53,600 | 54,000 | 55,500 | 57,165 |
| 5540-1170-0000 | Caravan Park - Washing Machine | 1,000 | 1,000 | 1,000 | 1,030 |
| | Sub-Total Income | 54,600 | 55,000 | 56,500 | 58,195 |
| 5540-2255-0000 | Caravan Park - Electricity Charges | 10,000 | 11,681 | 12,410 | 13,279 |
| 5540-2275-0000 | Caravan Park - Rates & Water Charges | 8,500 | 8,700 | 8,900 | 9,078 |
| 5540-2290-0000 | Caravan Park - Caretakers Fee | 31,200 | 31,200 | 31,200 | 31,200 |
| 5540-2330-0000 | Caravan Park - Repairs & Maint | 16,000 | 16,000 | 16,000 | 16,320 |
| | Sub-Total Expenses | 65,700 | 67,581 | 68,510 | 69,877 |
| | Net Result Surplus/(Deficit) | 11,100 | 12,581 | 12,010 | 11,682 |
| | TOURISM & AREA PROMOTION | | | | |
| 5560-2070-0000 | Tourism - Delegates Expenses | 1,500 | 1,500 | 1,500 | 1,530 |
| 5560-2265-0000 | Tourism - Memberships | 5,000 | 5,000 | 5,000 | 5,100 |
| 5560-2305-0000 | Tourism - Advertising | 35,000 | 35,000 | 35,000 | 35,770 |
| 5560-2308-0000 | Tourism - Printing | 3,000 | 3,000 | 3,000 | 3,066 |
| 5560-2315-0000 | Tourism - Promotional Material | 3,000 | 3,000 | 3,000 | 3,060 |

| GENERAL FUND - INCOME & EXPENDITURE | | 2018/19 Operational Plan Estimates | 2019/2022 DELIVERY PLAN ESTIMATES | | |
|-------------------------------------|--|--|-----------------------------------|--------------------------------|--------------------------------|
| G/L Account No. | Description | | 2019/20 Estimates Year 2 | 2020/21 Estimates Year 3 | 2021/22 Estimates Year 4 |
| 5560-2320-0000 | Tourism - Workshop Expenses | 1,000 | 1,000 | 1,000 | 1,020 |
| 5560-2350-0000 | Economic Development Promotion | 15,000 | 15,000 | 15,000 | 15,330 |
| 5560-2360-0000 | Tourism - Other Expenses | 2,000 | 2,021 | 2,042 | 2,083 |
| | Sub-Total Expenses | 65,500 | 65,521 | 65,542 | 66,959 |
| | REAL ESTATE DEVELOPMENT | | | | |
| 5580-2330-0000 | Industrial Park - Repairs & Maint | 1,200 | 1,200 | 1,200 | 1,224 |
| 5580-2375-0000 | Real Estate - Rates & Water Charges | 27,500 | 27,708 | 27,920 | 28,478 |
| | Sub-Total Expenses | 28,700 | 28,908 | 29,120 | 29,702 |
| | PRIVATE & OTHER WORKS | | | | |
| 5662-1125-0000 | Private Works Minor | 10,000 | 10,000 | 10,000 | 10,300 |
| 5662-1130-0000 | Private Works Major | 150,000 | 150,000 | 150,000 | 154,500 |
| | Sub-Total Income | 160,000 | 160,000 | 160,000 | 164,800 |
| 5662-2375-0000 | Private Works Expense | 150,000 | 150,000 | 150,000 | 153,000 |
| | Net Result Surplus/(Deficit) | 10,000 | 10,000 | 10,000 | 11,800 |
| | OFFICES & LEASES | | | | |
| 5664-1345-0000 | Offices & Leases - Income | 7,500 | 7,500 | 7,500 | 7,613 |
| 5664-2245-0000 | Offices & Leases - Insurance | 1,500 | 1,529 | 1,560 | 1,630 |
| 5664-2275-0000 | Offices & Leases - Rates & Water | 14,000 | 14,200 | 14,400 | 14,688 |
| 5664-2330-0000 | Offices & Leases - Repairs & Maintenance | 5,000 | 5,104 | 5,210 | 5,314 |
| | Sub-Total Expenses | 20,500 | 20,833 | 21,170 | 21,632 |
| | Net Result Surplus/(Deficit) | 13,000 | 13,333 | 13,670 | 14,019 |
| | LOCKHART MEMORIAL HALL | | | | |
| 5667-1901-0000 | Lockhart Memorial Hall - Hire Income | 1,500 | 1,500 | 1,500 | 1,545 |
| 5667-2245-0000 | Lockhart Memorial Hall - Insurance | 2,500 | 2,657 | 2,821 | 2,948 |
| 5667-2275-0000 | Lockhart Memorial Hall - Rates & Water Charges | 1,600 | 1,626 | 1,653 | 1,686 |
| 5667-2330-0000 | Lockhart Memorial Hall - Repairs & Maint | 3,000 | 3,062 | 3,126 | 3,189 |
| 5667-2335-0000 | Lockhart Memorial Hall - Electricity | 2,000 | 2,176 | 2,365 | 2,531 |
| | Sub-Total Expenses | 9,100 | 9,521 | 9,965 | 10,354 |
| | Net Result Surplus/(Deficit) | 7,600 | 8,021 | 8,465 | 8,809 |

| GENERAL FUND - INCOME & EXPENDITURE | | 2018/19 Operational Plan Estimates | 2019/2022 DELIVERY PLAN ESTIMATES | | |
|-------------------------------------|---|--|-----------------------------------|--------------------------------|--------------------------------|
| G/L Account No. | Description | | 2019/20 Estimates Year 2 | 2020/21 Estimates Year 3 | 2021/22 Estimates Year 4 |
| | THE ROCK MEDICAL CENTRE | | | | |
| 5670-1901-0000 | The Rock Med Centre - Rent | 12,500 | 12,700 | 12,900 | 13,094 |
| 5670-2245-0000 | The Rock Med Centre - Insurance | 1,800 | 1,901 | 2,006 | 2,096 |
| 5670-2275-0000 | The Rock Med Centre - Rates & Water Charges | 1,300 | 1,325 | 1,350 | 1,377 |
| 5670-2300-0000 | The Rock Med Centre - R & M | 3,000 | 3,062 | 3,126 | 3,189 |
| | Sub-Total Expenses | 6,100 | 6,288 | 6,482 | 6,662 |
| | Net Result Surplus/(Deficit) | 6,400 | 6,412 | 6,418 | 6,432 |
| | LOCKHART MEDICAL CENTRE | | | | |
| 5675-1900-0000 | Lockhart Med Centre - Rent | 12,000 | 12,100 | 12,200 | 12,383 |
| 5675-2245-0000 | Lockhart Med Centre - Insurance | 2,500 | 2,657 | 2,821 | 2,948 |
| 5675-2256-0000 | Lockhart Med Centre - Electricity | 1,300 | 1,400 | 1,507 | 1,612 |
| 5675-2275-0000 | Lockhart Med Centre - Rates & Water Charges | 1,500 | 1,530 | 1,561 | 1,592 |
| 5675-2300-0000 | Lockhart Med Centre - Repairs & Maint | 3,500 | 3,573 | 3,647 | 3,720 |
| | Sub-Total Expenses | 8,800 | 9,160 | 9,536 | 9,872 |
| | Net Result Surplus/(Deficit) | 3,200 | 2,940 | 2,664 | 2,511 |
| | Total Operating Income | 10,787,505 | 9,617,983 | 9,739,298 | 9,919,715 |
| | Total Operating Expenditure | 9,289,415 | 9,035,653 | 9,260,563 | 9,490,666 |
| | Net Operating Surplus/(Deficit) | 1,498,090 | 582,330 | 478,735 | 429,049 |

| GENERAL FUND - INCOME & EXPENDITURE | | 2018/19 Operational Plan Estimates | 2019/2022 DELIVERY PLAN ESTIMATES | | |
|--|---|--|-----------------------------------|--------------------------------|--------------------------------|
| G/L Account No. | Description | | 2019/20 Estimates Year 2 | 2020/21 Estimates Year 3 | 2021/22 Estimates Year 4 |
| CAPITAL WORKS, ACQUISITION & SALE OF ASSETS | | | | | |
| TRANSPORT & COMMUNICATION | | | | | |
| 5040-4600-0000 | Regional Roads | 950,000 | 975,000 | 975,000 | 975,000 |
| 5065-4600-0000 | Rural Roads Sealed | 960,000 | 960,000 | 970,000 | 970,000 |
| 5110-4600-0000 | Unsealed Rural Roads | 747,000 | 747,000 | 747,000 | 747,000 |
| 5200-4600-0000 | Bridges | 1,572,225 | - | - | - |
| 5260-4600-0000 | Footpath Construction | 95,000 | 95,000 | 95,000 | 95,000 |
| 5265-4600-0000 | Kerb & Gutter | - | - | - | - |
| | Sub-Total Roads Capital Expenses | 4,324,225 | 2,777,000 | 2,787,000 | 2,787,000 |
| 5490-4900-0000 | Asset Sales - Plant & Equipment | 276,000 | 196,000 | 300,000 | 388,000 |
| 1490-3289-0000 | Real Estate & Other Deferred Debtors | 9,000 | 9,000 | 9,000 | 9,000 |
| | Sub-Total Other Capital Income | 285,000 | 205,000 | 309,000 | 397,000 |
| FLOOD STUDIES & MITIGATION WORKS | | | | | |
| 2020-1410-0000 | Env Services - Flood Mit. Construction Grant | 1,180,000 | - | - | - |
| | Sub-Total Income | 1,180,000 | - | - | - |
| 2020-4600-0000 | Env Services - Flood Mit. Construction | 1,357,000 | - | - | - |
| | Sub-Total Expenses | 1,357,000 | - | - | - |
| | Net Result Surplus/(Deficit) | (177,000) | - | - | - |
| SWIMMING POOLS IMPROVEMENTS | | | | | |
| 3644-1400-0000 | Stronger Country Communities grant | 1,528,536 | - | - | - |
| 3644-1210-0000 | Swimming Pool Loan Funds | 2,200,000 | - | - | - |
| | | 3,728,536 | - | - | - |
| 3644-4600-0001 | Swimming Pools Capital Works | 4,587,792 | - | - | - |
| | Net Result Surplus/(Deficit) | (859,256) | - | - | - |
| CAPITAL WORKS & ACQUISITIONS | | | | | |
| 1020-4600-0000 | Administration Offices Development | 50,000 | - | - | - |
| 1020-4605-0000 | Computer Asset Purchases | 25,000 | 43,000 | 43,000 | 43,000 |
| 1490-5100-0000 | Loans - Repayments (Principal) Admin Building | 39,000 | 48,078 | 56,583 | 56,583 |
| 1490-5105-0000 | Loans - Repayments (Principal) Swimming Pools | 74,000 | 74,000 | 74,000 | 74,000 |
| 1060-4610-0000 | Depots Improvements | 25,000 | 25,000 | 25,000 | 25,000 |

| GENERAL FUND - INCOME & EXPENDITURE | | 2018/19 Operational Plan Estimates | 2019/2022 DELIVERY PLAN ESTIMATES | | |
|---------------------------------------|---|--|-----------------------------------|--------------------------------|--------------------------------|
| G/L Account No. | Description | | 2019/20 Estimates Year 2 | 2020/21 Estimates Year 3 | 2021/22 Estimates Year 4 |
| 3680-4600-0000 | Parks & Gardens Improvements | 39,000 | 39,000 | 39,000 | 39,000 |
| 5490-4600-0000 | Asset Purchases - Plant & Equipment | 908,000 | 596,000 | 944,000 | 1,086,000 |
| | Sub-Total Other Capital Expenses | 1,160,000 | 825,078 | 1,181,583 | 1,323,583 |
| | TOTAL CAPITAL INCOME | 5,193,536 | 205,000 | 309,000 | 397,000 |
| | TOTAL CAPITAL EXPENDITURE | 11,429,017 | 3,602,078 | 3,968,583 | 4,110,583 |
| | CAPITAL SURPLUS/(DEFICIT) | (6,235,481) | (3,397,078) | (3,659,583) | (3,713,583) |
| MOVEMENTS IN RESTRICTED ASSETS | | | | | |
| 1490-1716-0000 | Transfer from:Infrastructure Reserve-Flood Mitigation | 177,000 | | | |
| 1490-1716-0000 | Transfer from:Infrastructure Reserve | - | - | 68,000 | 96,000 |
| 1490-1716-0000 | Transfer from:Infrastructure Reserve-Swimming Pools | 699,256 | | | |
| 1490-1716-0001 | Transfer from:External Reserve-Developer Contribution | 160,000 | | | |
| 1490-1716-0000 | Transfer from:Infrastructure Reserve | 115,000 | | | |
| 1490-1716-0000 | Transfer from:Infrastructure Reserve-Bridges | 612,459 | | | |
| 1490-1715-0000 | Transfer from:Election Reserve | - | - | 24,000 | 24,000 |
| | Total Transfers from Reserves | 1,763,715 | - | 92,000 | 120,000 |
| 1490-2704-0000 | Transfer to:Plant Reserve | - | 110,000 | - | - |
| 1490-2715-0000 | Transfer to:Future Election Expenses | 6,000 | 6,000 | 6,000 | 6,000 |
| 1490-2716-0000 | Transfer to:Future Infrastructure Reserve | | 107,000 | - | - |
| 1490-2717-0000 | Transfer to:Natural Disaster | 11,200 | 11,200 | 11,200 | 11,200 |
| 1490-2728-0000 | Transfer to: S94A Reserve | 18,000 | 18,000 | 20,000 | 20,000 |
| 1490-2725-0000 | Transfer to:Future Landfill Land Acquisition | | - | - | - |
| | Total Transfers to Reserves | 35,200 | 252,200 | 37,200 | 37,200 |
| | Net Transfer (to)/from Reserves | 1,728,515 | 252,200 | 54,800 | 82,800 |
| 1060-1550-0000 | Amounts Payable By Other Fund | 90,000 | 90,000 | 90,000 | 90,000 |
| | Total INCOME from Other Funds | 90,000 | 90,000 | 90,000 | 90,000 |
| | Sub Total NET Surplus/(Deficit) | (2,918,876) | (2,976,948) | (3,036,048) | (3,111,734) |
| | Add Back Depreciation | 2,928,500 | 2,986,900 | 3,045,300 | 3,121,433 |
| | Budget Surplus/(Deficit) | 9,624 | 9,952 | 9,252 | 9,699 |

| SEWER FUND - INCOME & EXPENDITURE | | 2018/19 Estimates Year 1 | 2019/2022 DELIVERY PLAN ESTIMATES | | |
|------------------------------------|-----------------------------------|--------------------------------|-----------------------------------|--------------------------------|--------------------------------|
| G/L Account No. | Description | | 2019/20 Estimates Year 2 | 2020/21 Estimates Year 3 | 2021/22 Estimates Year 4 |
| 8405-1010-0000 | Sewer Residential | 349,132 | 357,669 | 366,419 | 377,411 |
| 8405-1020-0000 | Sewer Residential Vacant | 22,794 | 23,339 | 23,897 | 24,614 |
| 8405-1025-0000 | Sewer Non-Residential | 76,500 | 78,433 | 80,414 | 82,826 |
| 8405-1060-0000 | Sewer Non-Residential Vacant | 8,940 | 9,162 | 9,389 | 9,671 |
| 8405-1100-0000 | Treated Effluent Water-Lockhart | 6,000 | 6,179 | 6,363 | 6,363 |
| 8405-1200-0000 | Sewer Interest On Investments | 15,000 | 15,615 | 16,245 | 16,245 |
| 8405-1220-0000 | Sewer Interest on Rates | 2,000 | 2,051 | 2,104 | 2,104 |
| 8405-1310-0000 | Sewer Connection Fees | 2,000 | 2,000 | 2,000 | 2,030 |
| 8405-1410-0000 | Sewer Pensioner Rebate | 10,800 | 11,072 | 11,350 | 11,520 |
| | Total Operating Income | 493,166 | 505,519 | 518,181 | 532,785 |
| Operating Expenditure | | | | | |
| 8405-2005-0000 | Sewer All Leave Types | 9,000 | 9,278 | 9,565 | 9,565 |
| 8405-2007-0000 | Sewer OnCosts(Super, W/Comp) | 8,000 | 8,216 | 8,439 | 8,439 |
| 8405-2070-0000 | Sewer Training | 3,000 | 3,093 | 3,188 | 3,188 |
| 8405-2110-0000 | Sewer Interest - Loans | 39,000 | 37,900 | 36,700 | 35,599 |
| 8405-2220-0000 | Sewer Consultants | 10,000 | - | - | - |
| 8405-2245-0000 | Sewer Insurances | 2,000 | 2,049 | 2,100 | 2,100 |
| 8405-2255-0000 | Sewer Treatment Works Electricity | 32,000 | 32,989 | 34,007 | 34,007 |
| 8405-2260-0000 | Sewer Telephone | 1,000 | 1,031 | 1,063 | 1,063 |
| 8405-2275-0000 | Sewer Rates & Water Charges | 8,000 | 8,263 | 8,533 | 8,533 |
| 8405-2280-0000 | Sewer Sundries | 1,000 | 1,062 | 1,125 | 1,125 |
| 8405-2300-0000 | Sewer Pensioner Rebate Exp | 19,500 | 20,103 | 20,723 | 20,723 |
| 8405-2330-0000 | Effluent Reuse R&M | 18,000 | 18,556 | 19,129 | 19,129 |
| 8405-2331-0000 | Sewer Mains R&M | 10,000 | 10,464 | 10,941 | 10,941 |
| 8405-2332-0000 | Sewer Pump Stations R&M | 30,000 | 30,927 | 31,882 | 31,882 |
| 8405-2333-0000 | Sewer Treatment Works R&M | 105,000 | 108,090 | 111,273 | 111,273 |
| 8405-2900-0000 | Sewer Depreciation | 170,000 | 174,000 | 178,000 | 178,000 |
| Total Operating Expenditure | | 465,500 | 466,020 | 476,668 | 475,567 |
| Operating Surplus/(Deficit) | | 27,666 | 39,499 | 41,512 | 57,217 |

| SEWER FUND - INCOME & EXPENDITURE | | 2018/19 Estimates Year 1 | 2019/2022 DELIVERY PLAN ESTIMATES | | |
|---|--|--------------------------------|-----------------------------------|--------------------------------|--------------------------------|
| G/L Account No. | Description | | 2019/20 Estimates Year 2 | 2020/21 Estimates Year 3 | 2021/22 Estimates Year 4 |
| Capital Renewals | | | | | |
| 8405-4600-0001 | Sewer Capital Renewals | 154,500 | - | - | - |
| 8405-4600-0000 | Sewer Expansion The Rock | | 54,500 | 54,500 | 54,500 |
| 8405-5100-0000 | Sewer Loans - Repayments (Principals) | 33,600 | 34,600 | 36,000 | 37,080 |
| | | 188,100 | 89,100 | 90,500 | 91,580 |
| Transfer from Reserves (Income) | | | | | |
| 8405-1701-0000 | Tfr From Sewer Infrastructure Reserve | 85,000 | - | 4,000 | 4,000 |
| Transfer to Reserves (Expenditure) | | | | | |
| 8405-2701-0000 | Tfr To Sewer Infrastructure Reserve | | 30,000 | 39,000 | 53,000 |
| Internal Expenditure | | | | | |
| 8405-2450-0000 | Administration Expenses | 45,000 | 45,000 | 45,000 | 45,000 |
| 8405-2460-0000 | Technical Staff Services | 45,000 | 45,000 | 45,000 | 45,000 |
| | | 90,000 | 90,000 | 90,000 | 90,000 |
| | Add back Depreciation Expense (non-cash) | 170,000 | 174,000 | 178,000 | 178,000 |
| | Net Surplus/(Deficit) | 4,566 | 4,399 | 4,012 | 4,637 |

PART 2: STATEMENT OF REVENUE POLICY

RATES

Rates and Charges can be paid by either quarterly instalments or a single instalment. The 2018/2019 due dates for these instalments are as follows:

1st instalment or Payment in Full – 31 August 2018

2nd instalment – 30 November 2018

3rd instalment – 28 February 2019

4th instalment – 31 May 2019

Rate Pegging

The NSW Government introduced rate pegging in 1987. Rate pegging limits the amount by which the Council can increase its General Rates Income from one year to the next. The amount of the rate peg is set by the Independent Pricing and Regulatory Tribunal of NSW (IPART).

Rate pegging for the 2018/2019 financial year has been announced at 2.3%. Accordingly, for the 2018/2019 financial year, the full rate pegging has been applied to the General Rates in the Draft Operational Plan. Whilst Council is limited to increasing its General Rates Income by rate pegging, the impact on individual assessments may also be impacted by any changes to Valuer General land values.

Valuations

The Local Government Act requires Council to levy rates using the most recent land values supplied to Council. Revised Land Valuations are supplied to Council every three to five years as part of a process termed 'General Revaluation'. The 2018/2019 rates have been determined using property values with a Base Date of 1st July 2016.

Interest Charge

In accordance with Section 566(3) of the Local Government Act 1993, Council charges interest on all rates and charges that remain unpaid after they become due and payable. Interest will be calculated on a daily basis using the simple interest method.

For the 2018/2019 rating year, the Minister has determined that the maximum rate of interest payable on overdue rates and charges will be 7.5%. Council will apply the maximum interest rate as prescribed by the Minister.

Arrangements

Council may agree to enter into a payment plan with the titled owner(s). The amount and frequency of the payments under the agreement are required to be acceptable to Council. As per Section 564 of the Local Government Act 1993 interest may be reduced on overdue accounts if the titled owner(s) complies with the payment plan agreement.

Pensioner Rebates

Holders of a Centrelink pensioner concession or Department of Veterans' Affairs card who own and occupy a rateable property may be eligible for a pensioner concession. The Local Government Act provides for a pensioner rebate of up to 50% of the ordinary rates and domestic waste management service charges,

to a maximum of \$250.00 per annum. They are also entitled to a maximum rebate of \$87.50 for sewer charges.

Under the existing mandatory Pensioner Concession Scheme, the State Government reimburses Council 55% of the pensioner concession. Council funds the remaining 45%.

Lockhart Shire has approximately 300 properties that receive a pensioner concession on their rates. Pensioner concessions are expected to total \$90,000 in 2018/2019. The 55% pensioner subsidy received from the NSW Government will amount to approximately \$49,500 with the remaining \$40,500 to be funded by Council and the community.

Owners who become eligible pensioners during the year may be entitled to a pro-rata rebate of their Rates, calculated on a quarterly basis. Rebates are also reversed on a quarterly basis when owners become ineligible for the rebate.

Rating Categories for Lockhart Shire Council

Section 514 of the Local Government Act 1993 requires all land to be categorised as one of four categories according to its dominant use. The four categories of the ordinary rate are **Farmland**, **Residential**, **Business** and **Mining**. Currently Council has the following Rating categories;

Farmland – Land which is one assessment, has a dominant use of farming, must have a significant and substantial commercial purpose and character and is engaged for the purpose of profit.

Residential – Land which is one assessment, the dominant use is residential, or in the case of vacant land, it is zoned for residential purposes, or is rural residential as defined in the Local Government Act 1993.

Mining – Land which is one assessment and its dominant use is a coal or metalliferous mine.

Business – Land is categorised as business if it cannot be categorised as Farmland, Residential or Mining.

Section 529 of the Local Government Act 1993 states that properties may be further categorised into one of Council’s rating subcategories, to allow a more fair and equitable distinction for levying of rates. Currently Council has the following Rating Sub-categories;

Residential - Lockhart – Land is one assessment, the dominant use is residential and is located within the Lockhart town area as defined on map entitled “Map of Lockhart Town for Rating purposes”.

Residential - The Rock – Land is one assessment, the dominant use is residential and is located within The Rock town area as defined on map entitled “Map of The Rock Town for Rating purposes”.

Residential - Yerong Creek – Land is one assessment, the dominant use is residential and is located within the Yerong Creek town area as defined on map entitled “Map of Yerong Creek Town for Rating purposes”.

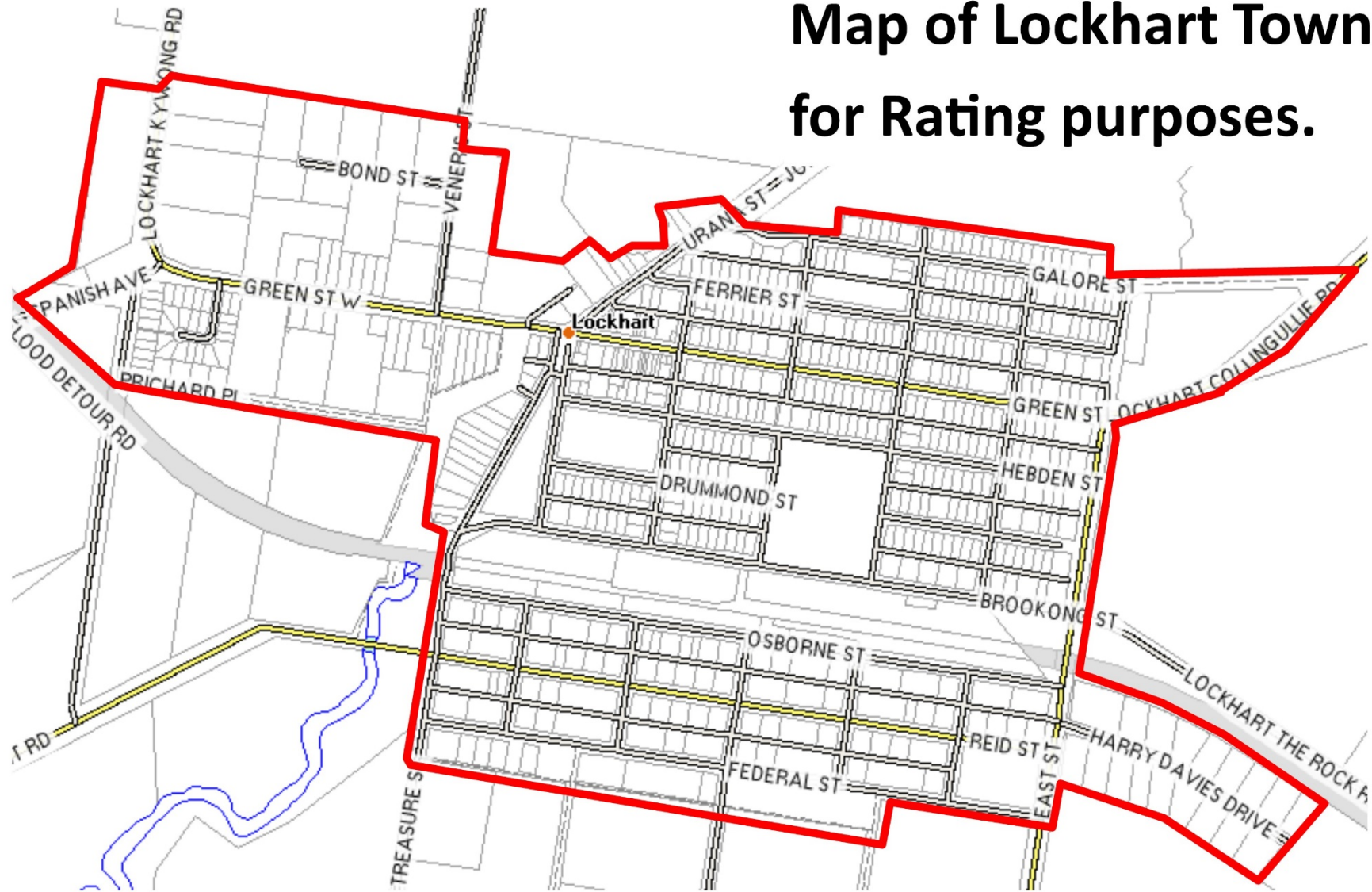
Residential – Rural – Land must be the site of a dwelling, between 2ha and 40ha in size, either not zoned or otherwise designated for use under an environmental planning instrument, or zoned or otherwise designated for use under such an instrument for non-urban purposes, and does not have a significant and substantial commercial purpose or character.

Business - Lockhart – Land is categorised as business if it cannot be categorised as Farmland, Residential or Mining and is located within the Lockhart town area as defined on map entitled “Map of Lockhart Town for Rating purposes”.

Business - The Rock – Land is categorised as business if it cannot be categorised as Farmland, Residential or Mining and the land is located within The Rock town area as defined on map entitled “Map of The Rock Town for Rating purposes”.

Business - Yerong Creek – Land is categorised as business if it cannot be categorised as Farmland, Residential or Mining and the land is located within the Yerong Creek town area as defined on map entitled “Map of Yerong Creek for Rating purposes”.

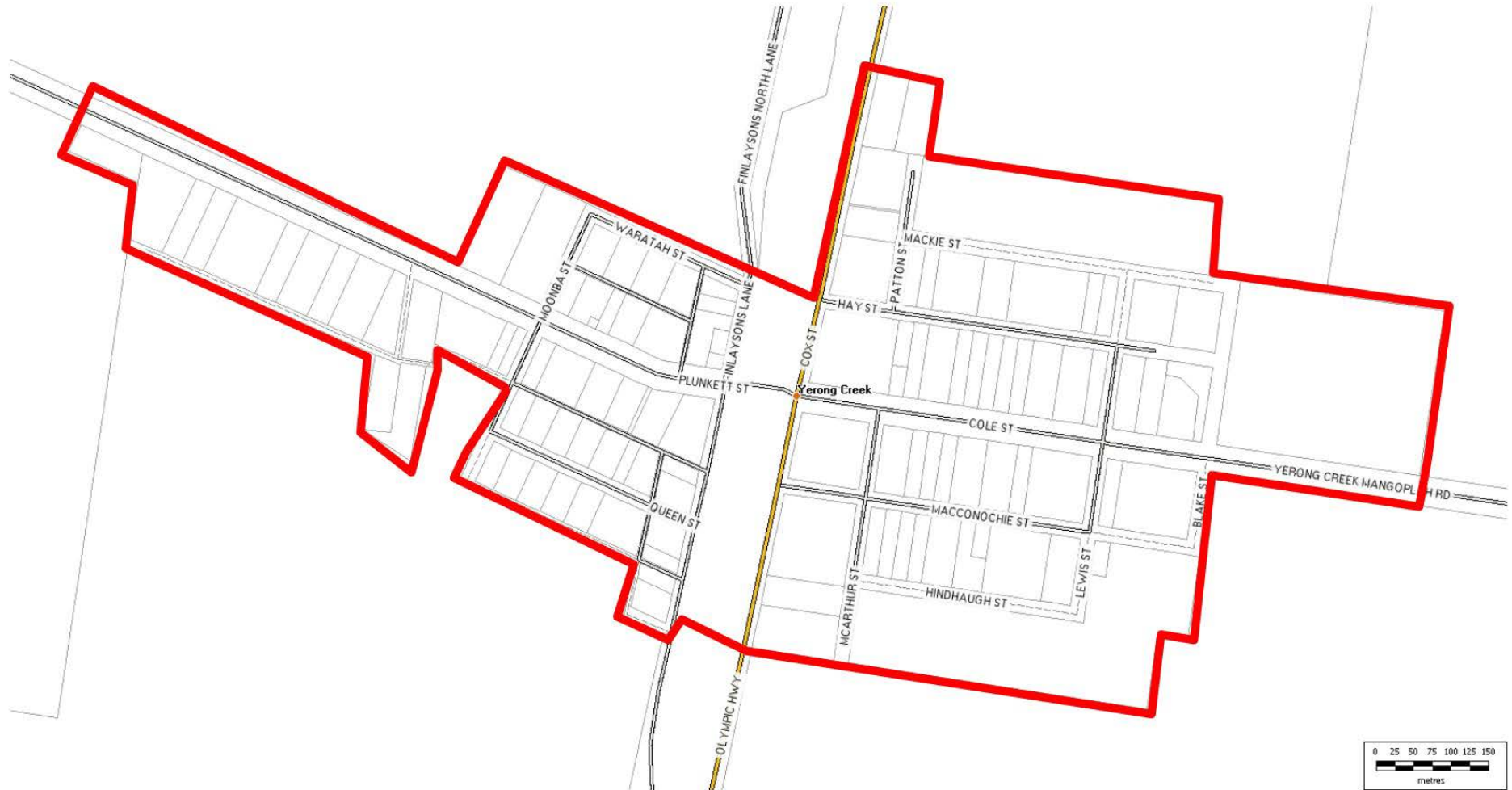
Map of Lockhart Town for Rating purposes.



Map of The Rock Town for Rating purposes.



Map of Yerong Creek Town for Rating purposes.



| <i>Proposed Rating Structure 2018-19</i> | | | | | | | Rate Pegg Increase | 2.3% | |
|---|-----------------------------|----------------------------------|------------------------------|-----------------------------------|------------------------------------|---|-------------------------------|---|--------------------------------|
| <i>Rate/Charge</i> | <i>Rate Code</i> | <i>No. of Assess.</i> | <i>Land Value</i> | <i>Base Rate %</i> | <i>Base Rate \$</i> | <i>Ad Valorem Rate (c in the \$)</i> | <i>Base Income</i> | <i>Ad Valorem Income</i> | <i>Total Income</i> |
| Ordinary General Rates | | | | | | | | | |
| Farmland | 1 | 1,119 | \$695,067,421 | 0% | 0 | 0.278156 | 0 | 1,933,369 | \$1,933,369 |
| Residential | 2 | 93 | \$410,904 | 32% | 40 | 1.943644 | 3,720 | 7,987 | \$11,707 |
| Residential - Rural | 4 | 97 | \$9,305,561 | 12% | 50 | 0.368407 | 4,850 | 34,282 | \$39,132 |
| Residential - Lockhart | 5 | 462 | \$11,069,395 | 22% | 75 | 1.136442 | 34,650 | 125,797 | \$160,447 |
| Residential - The Rock | 6 | 410 | \$22,468,270 | 21% | 75 | 0.520846 | 30,750 | 117,025 | \$147,775 |
| Residential - Yerong Ck | 7 | 88 | \$1,924,755 | 38% | 80 | 0.585019 | 7,040 | 11,260 | \$18,300 |
| Business | 8 | 49 | \$428,691 | 29% | 120 | 3.432824 | 5,880 | 14,716 | \$20,596 |
| Mining | 9 | 0 | \$0 | | 150 | 1.800000 | 0 | 0 | \$0 |
| Business - Lockhart | 10 | 118 | \$2,748,072 | 31% | 150 | 1.412184 | 17,700 | 38,808 | \$56,508 |
| Business - The Rock | 11 | 38 | \$2,133,511 | 23% | 130 | 0.794987 | 4,940 | 16,961 | \$21,901 |
| Business - Yerong Ck | 12 | 13 | \$213,238 | 14% | 50 | 1.947726 | 650 | 4,153 | \$4,803 |
| Total Ordinary Rates | | 2,487 | \$745,769,818 | | | | 110,180 | 2,304,359 | \$2,414,538 |

SEWERAGE ANNUAL CHARGES

Under Section 501 of the Local Government Act a Council may make an annual charge for the provision of Sewerage services for each parcel of rateable land for which the service is provided, or proposed to be provided, on an annual basis.

In summary, the following charges for Sewerage service will apply for the 2018/2019 financial year:

RESIDENTIAL WITH DWELLING

Lockhart - An annual sewerage availability charge of **\$518.00** per assessment will be charged for all residential assessments with a dwelling for which the service is available.

The Rock - An annual sewerage availability charge of **\$518.00** per assessment will be charged for all residential assessments with a dwelling for which the service is available.

Yerong Creek - An annual sewerage availability charge of **\$518.00** per assessment will be charged for all residential assessments with a dwelling for which the service is available.

RESIDENTIAL NO DWELLING

Lockhart – An annual sewerage availability vacant charge of **\$262.00** per assessment will be charged for all residential assessments without a dwelling, for which the service is available, but is not connected.

The Rock – An annual sewerage availability vacant charge of **\$262.00** per assessment will be charged for all residential assessments without a dwelling, for which the service is available, but is not connected.

Yerong Creek – An annual sewerage availability vacant charge of **\$262.00** per assessment will be charged for all residential assessments without a dwelling, for which the service is available, but is not connected.

NON-RESIDENTIAL

All non-residential properties will be charged for sewer services based on a two-tier pricing system. Sewer charges will be based on an annual access charge, plus a usage charge based on water usage and the relevant Sewerage Discharge Factor (SDF) for each business type. Depending on the type of business, properties are charged a usage fee relevant to the ratio of the estimated volume of water discharged into the sewer system. The sewerage discharge factor is the ratio of the estimated volume of sewerage discharged into the sewerage system to the customer's total water consumption.

| Non-Residential | | | 2018/19 |
|---|-----------------|---------------------|-----------------|
| Lockhart, The Rock & Yerong Creek | Non-Residential | Operational Charge | \$1.37 |
| | | Access Fee | \$250.00 |
| | | Minimum | \$495.00 |
| | | Vacant | \$250.00 |
| A non-residential assessment, that does not have a water meter, but access to the sewer is available will be charged an availability charge of: | | Availability Charge | \$250.00 |

Best Practice Sewer Pricing

Council has adopted the principals of the Sewer Best Practice Pricing guidelines over the past 4 years when preparing the Draft Operational Plan Budget to move to equalisation of Sewer Fees & Charges across the Shire. The process to move to equalisation was over 3 years for Residential and equalisation of Non-Residential Sewer Charges has been staged. The Residential Sewer Charges will move to full equalisation in 2018/19.

Non-Residential Sewer Charges moving to equalisation across the Shire commenced in 2016/17, with the Draft Operational Plan Budget 2018/19 being Year 3 of moving fees and charges to equalisation.

For 2018/19 Council will apply the one standard **Access Charge** for all water meter connection sizes while Council reviews the Best Practice Pricing guidelines with regards to fees and charges for different water meter connection sizes.

DOMESTIC WASTE MANAGEMENT

Under Section 496 of the Local Government Act a Council must make and levy an annual charge for the provision of Domestic Waste Management services for each parcel of rateable land for which the service is available. Under Section 504 of the Local Government Act, Domestic Waste Management (DWM) revenue cannot exceed the reasonable cost for delivering the service.

A council may make an annual charge for the provision of a domestic waste management service for a parcel of land that is exempt from rating if:

- a) the service is available for that land, and
- b) the owner of that land requests or agrees to the provision of the service to that land, and
- c) the amount of the annual charge is limited to recovering the cost of providing the service to that land.

In summary, the following charges for Domestic Waste Management will apply for the 2018/2019 financial year:

Domestic Waste Management Service Charge:

- **\$390.00** per assessment. Covers the cost of weekly collection of 240 litre garbage bin and fortnightly collection of 240 litre recycling bin.
- Applies to all rateable residential assessments with a dwelling, located within the area for which the service is available.

Domestic Waste Vacant Charge:

- **\$54.00** per assessment.
- Applies to all vacant (no dwelling) rateable residential assessments located within the area for which the service is available.

Additional 240 litre Garbage bin service charge or additional 240 litre Recycle Bin service charge:

- **\$195.00** per additional bin.
- Applies to all assessments requesting additional general waste or recycle service.

WASTE MANAGEMENT

Under section 501 of the Local Government Act a council may make a charge for services provided or proposed to be provided, on an annual basis by Council. These charges may be for waste management services other than domestic waste management services.

The following charges for Waste Management will apply for the 2018/2019 financial year:

Waste Management Charge:

- **\$390.00** per assessment. Covers the cost of weekly collection of 240 litre garbage bin and fortnightly collection of 240 litre recycling bin.
- Applies to all Non-residential assessments located within the area for which the service is available.

Waste Management Vacant Charge:

- **\$54.00** per assessment.
- Applies to all vacant non-residential rateable assessments located within the area for which the service is available.

Additional 240 litre Garbage Bin service charge or additional 240 litre Recycle Bin service charge:

- **\$195.00** per additional bin.
- Applies to all assessments requesting additional general waste or recycling service.

Tip Availability charge:

- **\$54.00** per assessment. Contributes to the costs of running Council's four (4) tips.
- Applies to all assessments with a dwelling who do not receive a Domestic Waste Management charge.

All Farmland that does not contain an occupiable residence is not charged a domestic or waste management charge.

LIQUID TRADE WASTE MANAGEMENT

The management of Liquid Trade Waste is in accordance with Council's Liquid Trade Waste Policy adopted by Council on 19th October 2009. Charges are listed in the Fees and Charges section of this Operational Plan.

| Waste Management Charges 2018/9 | | | | | | |
|--|--|-----|--------|----------|----------------|----------------|
| | | | | | | |
| | Revenue | No. | Price | Increase | Expenses | Income |
| 3060-1000 | Domestic Waste Management Charge - Combined | 951 | 390.00 | 4.8% | | 370,890 |
| 3060-1010 | Domestic Waste Management Charge (Vacant Land) | 212 | 54.00 | 5.9% | | 11,448 |
| 3060-1020 | Domestic Waste Management Charge - Add Services | 69 | 195.00 | 59.8% | | 13,455 |
| 3060-1030 | Waste Management Charge - Business | 123 | 390.00 | 4.8% | | 47,970 |
| 3060-1040 | Waste Management Charge - Additional Services | 122 | 195.00 | 59.8% | | 23,790 |
| 3060-1015 | Waste Management - Vacant | 62 | 54.00 | 5.9% | | 3,348 |
| 3060-1070 | Tip Availability Charge | 382 | 54.00 | 5.9% | | 20,628 |
| 3060-1135 | Tipping Fees | | | | | 25,000 |
| 3060-1340 | Sale of Bins | | | | | 2,500 |
| 3060-1410 | Pensioner Rebate - DWM combined | | | | | 19,000 |
| 3060-1450 | Grant - Food Organics & Garden Organics | | | | | 55,000 |
| | Expenditure | | | | | |
| 3060-2280 | Waste Management Other Expenses | | | | 21,000 | |
| 3060-2281 | Kerbside Pickup | | | | 17,000 | |
| 3060-2300 | Less Pensioner Abandoned - DWM combined | | | | 35,000 | |
| 3060-2301 | Recycling - Lions Club Lockhart | | | | 3,200 | |
| 3060-2302 | Recycling Expenses - Kurrajong | | | | 20,000 | |
| 3060-2304 | Waste Management Charges - Cleanaway | | | | 164,000 | |
| 3060-2320 | Implementation - Food Organics & Garden Organics | | | | 55,000 | |
| 3060-2330 | Rubbish Tips - Operating Expenses | | | | 285,000 | |
| | Other Expenses | | | | 1,200 | |
| | Provision for future events | | | | | |
| | Provision for plant replacement | | | | 0 | |
| | Provision for acquisition of future tip sites | | | | 0 | |
| | TOTAL of REASONABLE COSTS | | | | 601,400 | |
| | TOTAL REVENUE | | | | | 593,029 |
| | BUDGET SURPLUS/(DEFICIT) | | | | | -8,371 |

PRIVATE WORKS

STATEMENT OF AMOUNTS OR RATES PROPOSED TO BE CHARGED FOR CARRYING OUT OF WORK ON PRIVATE LAND

The Local Government Act provides that Council may, with the agreement of a landowner and/or occupier of private land, carry out private works on such lands.

It is proposed that the following rates be charged for the use of Council's plant and equipment on private works with a Council operator. All rates include the Goods & Services Tax (GST) with a minimum charge of \$58.00 applicable to all private works undertaken.

| <u>Private Hire of Plant</u> | <u>Proposed Rate 2018/2019</u> | <u>Unit</u> |
|---|--|------------------|
| Weed spray | \$88 | per Hour |
| Small-Medium Truck | \$93 | per Hour |
| Gravel Truck | \$124 | per Hour |
| Dog Trailer/Plant Trailer | \$47 | per Hour |
| Water Tanker (inc. water) | \$124 | per Hour |
| Tractor with Implement | \$103 | per Hour |
| Tractor and Vibrating Roller | \$135 | per Hour |
| Self Propelled Vibrating Roller | \$135 | per Hour |
| Large Grader | \$155 | per Hour |
| Backhoe/Small Loader | \$114 | per Hour |
| Large Loader | \$145 | per Hour |
| Traxcavator | \$160 | per Hour |
| Jetpatcher – Travelling time | \$160 | per Hour |
| Jetpatcher – Single Coat | \$3 | per square metre |
| Jetpatcher – Double Coat | \$5 | per square metre |
| Minor Plant (with Operator) | \$85 | per Hour |
| Engineering Supervision (labour/travel) | \$135 | per Hour |
| Labour Only | \$67 | per Hour |
| Overtime Surcharge | \$62 | per Hour |

Any other Plant, Creditors and Store items 12.5% on costs

The above rates have been fixed after considering the actual costs and current market rates for such plant and equipment.

Due to insurance issues Council does not dry hire plant or equipment

All rates advised are for works during Council's normal working hours. Private Works requested outside of these hours are subject to additional charges.

PART 3: BUSINESS ACTIVITIES, THEMES & STRATEGIES

BUSINESS ACTIVITIES TO BE UNDERTAKEN BY COUNCIL

SEWERAGE SERVICES

Under National Competition Policy introduced on 1 July 1998 sewerage services, water supply, abattoirs and gas production and reticulation are automatically regarded as businesses. Category 1 businesses have a turnover greater than \$2 million. Category 2 businesses have turnovers less than \$2 million. Lockhart Shire Council has one Category 2 business, which is a combination of the Lockhart, The Rock and Yerong Creek Sewerage Services.

The principle of Competitive Neutrality applies to this Council's business activity. Competitive Neutrality means that local government should compete with the private sector on a level playing field. This means that taxes not paid by councils but paid by the private sector must be included in a Council's price setting considerations. These are called Tax Equivalent Regime (TER) payments. Subsidies made by Council to business activities must be explicit. Loan and Debt Guarantee Fees have to be factored in if Council can borrow at an interest rate lower than its private sector counterpart. Councils must also implement a 'complaints handling system' for competitive neutrality complaints.

Council strives to meet an Operating Surplus in each of the four (4) years of this Delivery Program. This result includes the large depreciation expense now experienced by sewerage services with the recognition of all sewerage infrastructure, mains, rising mains, pump stations, treatment works, etc. With the aid of a long term strategic business plan for Sewerage Services the Council's share of funds required for future capital works can be accumulated.

OTHER BUSINESS ACTIVITIES

The Council has chosen not to categorise the following 'business' type activities as a Category 2 business as defined by the National Competition Policy guidelines for Local Government. Every endeavour is made to run these activities efficiently. Because of the small size of these operations it is considered that there is nothing to be gained out of implementing the accounting and other requirements of the NCP.

Caravan Park, Lockhart
Private Works
Real Estate Development
Rental of Commercial Premises
Gravel Sales

The surplus and deficits from the operation of the above activities will form part of the consolidated revenue of the General Fund.

CARAVAN PARK, LOCKHART

The caravan park at Lockhart is managed by a caretaker who is paid fortnightly to manage the area. Cleaning of the facilities is the responsibility of the caretaker. Other maintenance is by Council.

SWIMMING POOLS, LOCKHART & THE ROCK

The swimming pools at Lockhart and The Rock are managed by caretakers who are paid a retainer to manage each pool complex. Cleaning of the facilities is the responsibility of the caretaker. Other maintenance is by Council.

PRIVATE WORKS

Council has a policy of hiring its plant and equipment for use at a predetermined hire rate for purposes other than Council work. The availability of such plant depends on the Council's works program.

REAL ESTATE DEVELOPMENT

Council's policy with subdivisions is to make land readily available for residential purposes, which will also help to increase the Council's revenue base. Residential land stock is currently available at The Rock. Residential and industrial land is available in the village of Lockhart.

RENTAL OF COMMERCIAL PREMISES

Council provides rental accommodation for some medical and dental facilities, which provides a small return.

GRAVEL SALES

Gravel from Council worked quarries is sold to the public.

EQUAL EMPLOYMENT OPPORTUNITY MANAGEMENT PLAN

Equal Employment Opportunity (EEO) means that all employees receive fair and equitable treatment in the workplace. EEO is fundamental to good personnel management.

Section 344 of the Local Government Act states the following objectives regarding Equal Employment Opportunity (EEO):

- (a) to eliminate and ensure the absence of discrimination in employment on the grounds of race, sex, marital or domestic status and physical impairment in councils; and
- (b) to promote equal employment opportunity for women, members of racial minorities and persons with disabilities in councils.

Council's EEO Management Plan puts in place the following strategies to prevent and eliminate unlawful discrimination in the workplace whilst promoting equal opportunity for all employees.

EEO STRATEGIES

- 1. Communication and Awareness Raising** – This strategy aims at raising the level of awareness of EEO practices and principles amongst employees (existing and potential) and the general community at large.
- 2. Consultation** – This strategy aims at encouraging the active participation of all management, employees and relevant unions in the EEO Management Plan.
- 3. Recruitment and Selection** – This strategy aims to ensure recruitment and selection policies and procedures set out in Council's Personnel Management Manual comply with EEO principles and demonstrate fair practice.
- 4. Appointment, Promotion and Transfer** – This strategy aims to ensure all employees are treated in a fair and consistent manner in relation to matters pertaining to appointment, promotion and transfer within Council.

5. Training and Development – This strategy aims to ensure that all employees continue to be provided with learning and development opportunities relevant to position and organisational requirements.

6. Conditions of Service – This strategy aims to ensure that all employees are provided with conditions of employment that conform to EEO principles and demonstrate fair practice for all.

7. Grievance Procedures – This strategy aims to encourage and maintain a harmonious work environment by introducing an effective mechanism for the resolution, of grievances, accessible to all staff.

8. Implementation, Evaluation and Review of EEO Management Plan – This strategy aims to ensure that the EEO Management Plan is being effectively implemented and continues to address current and future needs of the Council.

In addition to this summary of Council's EEO Management Plan Council has adopted an Equal Employment Opportunity policy, which is reviewed annually.

EEO OFFICER

The Equal Employment Opportunity Officer has the overall responsibility for the implementation and co-ordination of the Equal Employment Opportunity Management Plan. The EEO Officer for the Lockhart Shire Council is the incumbent Human Resources/Work Health & Safety Co-Ordinator

ENVIRONMENTAL MANAGEMENT

ACTIVITIES TO PROTECT ENVIRONMENTALLY SENSITIVE AREAS AND TO PROMOTE THE ECOLOGICAL SUSTAINABILITY IN THE AREA

1) Waste Depot Management

Investigation and subsequent adoption of manned depots, opened during restricted hours along with the introduction of dumping fees has assisted in the reduction of general refuse in accordance with the Waste Management and Minimisation Act. It also assists in ensuring prohibited wastes including medical, chemical, septic tank waste (effluent), and tyres are excluded.

2) Waste Management Plan

The REROC Waste Management Forum, of which Council is a member, has investigated and established a regional waste management strategy. The basis of the strategy is to implement best management practices regarding collection and disposal methods for each member council and regionally.

3) Management of Linear Road Reserves

Council greatly values the unique and diverse nature of our linear reserves, and work individually and in cooperation with a variety of stakeholders to ensure the protection and ongoing enhancement of these significant ecosystems. Within the Shire is an extensive network of high conservation value communities that require coordinated management in order to achieve better environmental outcomes for a region that is predominantly cleared for broadacre farming practices. Management includes weed control, direct seeding, exclusion zones from road works, education of staff, landholders and the community

4) Landcare Groups

Council continues to support the activities of Landcare groups. Stream bank stabilisation and erosion control, salinity testing and management procedures, plantings within recharge and discharge areas and perennial pasture planting are some of the activities which are being undertaken within the Lockhart Shire.

5) Local Environmental Plan (LEP)

The Lockhart Local Environmental Plan 2012 is the principle planning instrument for the Shire, and imposes standards to control development in the whole of the local government area. An amendment in December 2014 has realigned planning zones in the Lockhart and The Rock villages to incorporate Council's strategic growth plans for the Shire. Used in conjunction with other State and Local legislation, the Lockhart LEP is defined by the Environmental Planning & Assessment Act 1979.

ACTIVITIES IN RESPONSE TO THE CURRENT STATE OF THE ENVIRONMENT REPORT

Council has maintained its commitment to environmental issues and has addressed the following major headings of consideration in its State of Environment Report:

- Land
- Aquatic Systems
- Biological Diversity
- Air
- Waste and Toxic Hazard
- Noise
- Aboriginal and Non-Aboriginal Heritage
- Environmental Management Plans and Special Projects

Each of the above was considered in a "state, pressures and response" assessment process.

Within these major headings of consideration, a number of topics have been addressed in regard to environmental sensitivity and these are set out in Council's State of Environment Report.

In addition to this the following activities have been initiated by Council to identify areas of environmental sensitivity and, where appropriate, carry out measures to sustain these areas:

1) Tree Planting

Upgrade of trees in town streets has been undertaken in accordance with the Street Tree Management Plan.

2) Street Tree Management Plan

Management Plans for The Rock, Lockhart and Yerong Creek has been reviewed and updated. Implementation of long term street tree plantings and maintenance programs to promote sustainability will ultimately enhance the urban streetscape in village areas.

BORROWINGS

Section 621 of the Act allows Council to borrow by way of an overdraft or loan or by any other means approved by the Minister (Section 622). Council intends to borrow funds in General Fund for 2018/2019 financial year.

| SUMMARY ROADS WORKS BUDGET 2018-2019 | | | | |
|---|---------------------|----------------|---------------------|------------------------------|
| Regional Roads | \$ 300,000 | 5040-2330-0000 | \$ 950,000 | 5040-4600-0000 |
| Local Sealed Roads | | | | |
| Urban Sealed Rds | \$ 70,000 | 5020-2330-0000 | \$ - | 5020-4600-0000 |
| Rural Sealed Rds | \$ 160,000 | 5065-2330-0000 | \$ 960,000 | 5065-4600-0000 |
| Local Unsealed Roads | | | | |
| Rural Unsealed Rds | \$ 530,000 | 5100-2330-0000 | \$ 747,000 | 5110-4600-0000 |
| Footpath | \$ - | 5260-2330-0000 | \$ 95,000 | 5260-4600-0000 |
| Bridges | \$ - | 5260-2330-0000 | \$ 1,572,225 | 5200-4600-0000 |
| Culvert | \$ - | 5100-2331-0000 | \$ - | 5100-4600-0000 |
| Total Repairs & Maintenance | \$ 1,060,000 | | \$ 4,324,225 | Total Renewal/Capital |

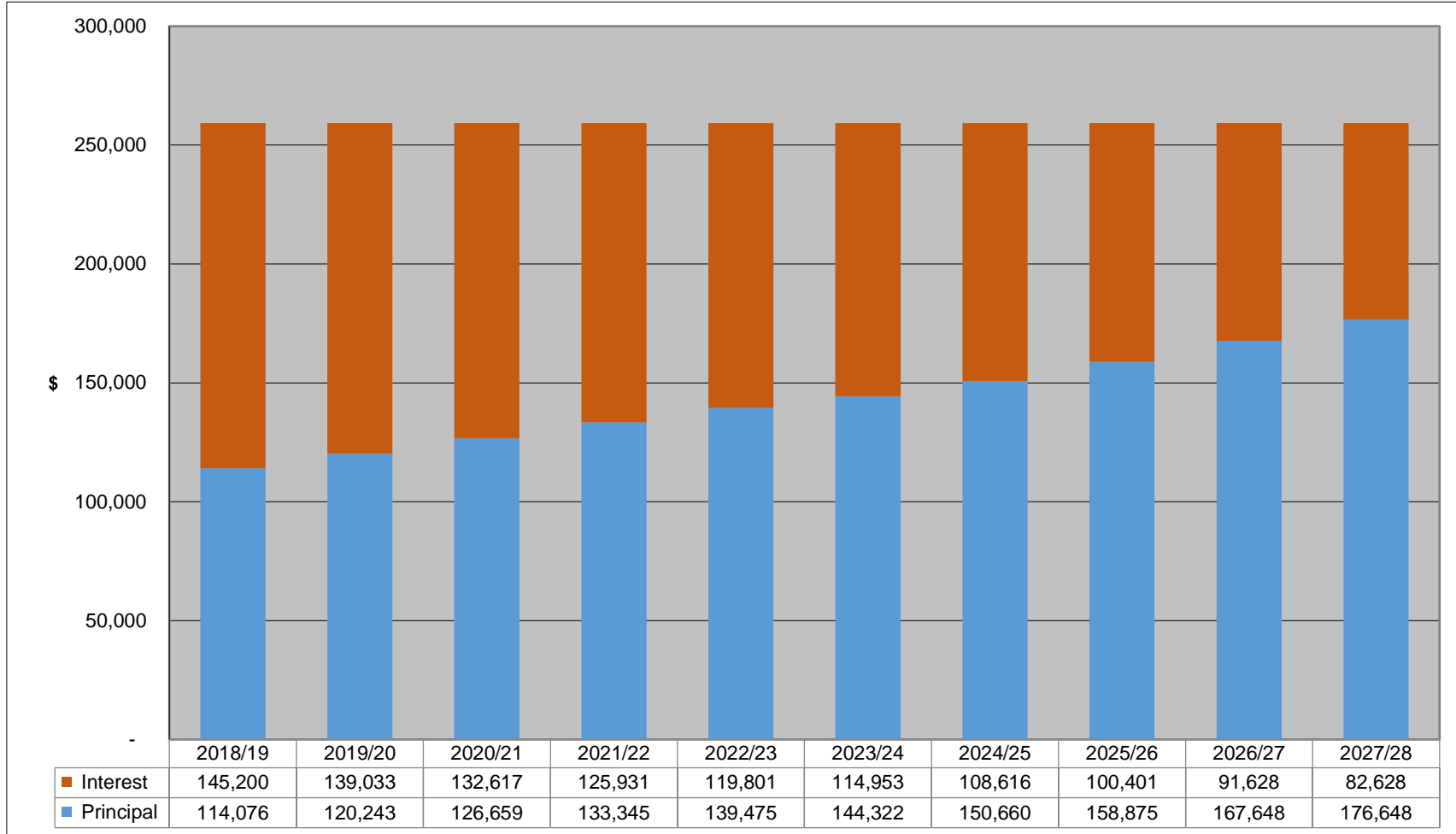
CAPITAL RENEWAL PROGRAM 2019 to 2022

| | | | 2018/19 | 2019/20 | 2020/21 | 2021/22 |
|-------------------------------------|-----------------------------|-----------------|--------------------|------------------|------------------|------------------|
| | | | Year 1 | Year 2 | Year 3 | Year 4 |
| PAMPS/Cycleways | | | | | | |
| Street | Village | | | | | |
| Active Transport | Lockhart | | \$70,000 | \$45,000 | \$45,000 | \$0 |
| Bus Shelter - Pleasant Hills School | | | \$25,000 | \$0 | \$0 | \$0 |
| | | | \$95,000 | \$45,000 | \$45,000 | \$0 |
| Bridge Repairs | | | | | | |
| Street | Activity | Location | | | | |
| Various | Bridge: repairs to HML | Various | \$1,572,225 | \$0 | \$0 | \$0 |
| | | | \$1,572,225 | \$0 | \$0 | \$0 |
| Roads - Regional (Sealed) | | | | | | |
| Road | Activity | length | | | | |
| Various - Ensure 15 yr reseals | Reseals | 8km/year | \$275,000 | \$275,000 | \$275,000 | \$275,000 |
| MR59 - Urana Lockhart Road | Shoulder Widening (23km) | 2km/year | \$350,000 | \$350,000 | \$350,000 | \$350,000 |
| Various - Heavy Patching Sections | Heavy Patch Pav Fail | 6700 sqm/year | \$325,000 | \$325,000 | \$325,000 | \$325,000 |
| | | | \$950,000 | \$950,000 | \$950,000 | \$950,000 |
| Roads - Local (Sealed) | | | | | | |
| Road | Activity | length | | | | |
| Various - Ensure 21 yr reseals | Reseals | 18km/year | \$360,000 | \$350,000 | \$350,000 | \$350,000 |
| Western Road | Shoulder Widen/Rehab (30km) | 2km/year | \$150,000 | \$150,000 | \$150,000 | \$150,000 |
| Osborne-Y/C Road | Shoulder Widen/Rehab (36km) | 2km/year | \$150,000 | \$150,000 | \$150,000 | \$150,000 |
| Y/C-Mangoplah Road | Shoulder Widen/Rehab (6km) | 1km/year | \$150,000 | \$150,000 | \$150,000 | \$150,000 |
| T/R-Mangoplah Road | Shoulder Widen/Rehab (12km) | 1km/year | \$150,000 | \$150,000 | \$150,000 | \$150,000 |
| | | | \$960,000 | \$950,000 | \$950,000 | \$950,000 |
| Roads - Local (Unsealed) | | | | | | |
| Road | Activity | length | | | | |
| Various - Ensure 20 yr Resheets | Re-Sheets | 39km/year | \$747,000 | \$747,000 | \$747,000 | \$747,000 |
| | | | \$747,000 | \$747,000 | \$747,000 | \$747,000 |

PROJECTED LOAN REPAYMENTS

GENERAL FUND - PRINCIPAL & INTEREST

(Loans for Administration Building and Swimming Pools)



COUNCIL OBJECTIVES FOR PLANT ACQUISITIONS/REPLACEMENTS AND MAINTENANCE

MISSION STATEMENT

To analyse and recommend the most appropriate method of provision of plant and equipment for use on Council's works.

To review new equipment available on the market and relate to possible use by Council.

OBJECTIVES

- To maintain a viable, economic, reliable fleet of Council owned and/or leased plant and equipment.
- To standardise equipment wherever possible.
- To utilise contract and hire plant when necessary to meet plant requirements in excess of Council's capacity.
- To ensure as high a standard as possible for the operation and maintenance of Council's plant.

PROGRAM PRIORITIES

Plant replacement to be based on the following:

| | |
|--|---|
| Trucks | 5-7 years or in accordance with Plant Replacement Program |
| Cars, Utilities) One Tonne Vehicles) 4 Wheel Drive Vehicles) | As per Council Policy 2.13 |
| Grader/Loaders & Heavy Equipment | 5-7 years or in accordance with Plant Replacement Program |
| Miscellaneous | When condition of machine warrants |

| ASSET REPLACEMENT PROGRAM 2019-2022 | | | | | | |
|--|-------------------------|------------------------|------------------|---------------------------|-----------------------------|------------------|
| | Description | LSC Officer | Plant No. | Estimated Purchase | Estimated Sale Price | Nett Cost |
| 2018/19 | | | | | | |
| 1060-4600-0001 | Sedan | GM | | 44,000 | 20,000 | 24,000 |
| 1060-4600-0001 | Sedan | DCCS | | 44,000 | 25,000 | 19,000 |
| 1060-4600-0001 | 4WD Dual Cab | MES | | 44,000 | 30,000 | 14,000 |
| 1060-4600-0001 | Sedan | Manager Works | | 36,000 | 20,000 | 16,000 |
| 1060-4600-0001 | Sedan | TEDO | | 36,000 | 20,000 | 16,000 |
| | | | | 204,000 | 115,000 | 89,000 |
| 5490-4600-0001 | CAT 12t Roller | Grader Crew | 962 | 162,000 | 55,000 | 107,000 |
| 5490-4600-0001 | Mower | P&G | 1386 | 50,000 | 8,000 | 42,000 |
| 5490-4600-0001 | Mower | P&G | 1336 | 50,000 | 8,000 | 42,000 |
| 5490-4600-0001 | CAT 12t Roller | Grader Crew | 1760 | 162,000 | 55,000 | 107,000 |
| 5490-4600-0001 | John Deere Tractor | The Rock | 743 | 80,000 | 10,000 | 70,000 |
| 5490-4600-0001 | John Deere Tractor | Lockhart | 1342 | 80,000 | 25,000 | 55,000 |
| 5490-4600-0001 | All Terrain Loader | Tips - Fogo Processing | New | 120,000 | 0 | 120,000 |
| | | | | 704,000 | 161,000 | 543,000 |
| | | | Total: | 908,000 | 276,000 | 632,000 |
| 2019/20 | | | | | | |
| 1060-4600-0001 | 4WD Dual Cab | DEES | | 44,000 | 35,000 | 9,000 |
| 1060-4600-0001 | 4WD Dual Cab | Facilities Officer | | 36,000 | 25,000 | 11,000 |
| 1060-4600-0001 | 4WD Dual Cab | Works Officer | | 36,000 | 25,000 | 11,000 |
| 1060-4600-0001 | 4WD Utility Tray | Environmental Officer | 1516 | 35,000 | 15,000 | 20,000 |
| 1060-4600-0001 | 4WD Utility Tray | P&G The Rock | 1515 | 35,000 | 15,000 | 20,000 |
| | | | | 186,000 | 115,000 | 71,000 |
| 5490-4600-0001 | Car Trailer | DS | | 10,000 | 1,000 | 9,000 |
| 5490-4600-0001 | Tractor Mid Mount Mower | Lockhart | | 50,000 | 5,000 | 45,000 |
| 5490-4600-0001 | Grader 12M | Works | | 350,000 | 75,000 | 275,000 |
| | | | | 410,000 | 81,000 | 329,000 |
| | | | Total: | 596,000 | 196,000 | 400,000 |

| ASSET REPLACEMENT PROGRAM 2019-2022 | | | | | | |
|--|-----------------------|--------------------|------------------|---------------------------|-----------------------------|------------------|
| | Description | LSC Officer | Plant No. | Estimated Purchase | Estimated Sale Price | Nett Cost |
| 2020-21 | | | | | | |
| 1060-4600-0001 | Sedan | GM | | 44,000 | 20,000 | 24,000 |
| 1060-4600-0001 | Sedan | DCCS | | 44,000 | 25,000 | 19,000 |
| 1060-4600-0001 | 4WD Dual Cab | MES | | 44,000 | 30,000 | 14,000 |
| 1060-4600-0001 | Sedan | Manager Works | | 36,000 | 20,000 | 16,000 |
| 1060-4600-0001 | Sedan | TEDO | | 36,000 | 20,000 | 16,000 |
| | | | | 204,000 | 115,000 | 89,000 |
| 5490-4600-0001 | Grader 12M | Works | | 350,000 | 75,000 | 275,000 |
| 5490-4600-0001 | Truck P&G | P&G | | 85,000 | 15,000 | 70,000 |
| 5490-4600-0001 | Truck - Concrete Crew | Works Crew | | 100,000 | 30,000 | 70,000 |
| 5490-4600-0001 | 4WD Utility Tray | Sewer | | 35,000 | 15,000 | 20,000 |
| 5490-4600-0001 | Caterpillar Backhoe | Concrete Crew | | 170,000 | 50,000 | 120,000 |
| | | | | 740,000 | 185,000 | 555,000 |
| | | | Total: | 944,000 | 300,000 | 644,000 |
| 2021-22 | | | | | | |
| 1060-4600-0001 | 4WD Dual Cab | DEES | | 44,000 | 35,000 | 9,000 |
| 1060-4600-0001 | 4WD Dual Cab | Facilities Officer | | 36,000 | 25,000 | 11,000 |
| 1060-4600-0001 | 4WD Dual Cab | Works Officer | | 36,000 | 25,000 | 11,000 |
| 1060-4600-0001 | 4WD Utility Tray | Tips | | 35,000 | 15,000 | 20,000 |
| 1060-4600-0001 | Utility | Mechanic | | 60,000 | 35,000 | 25,000 |
| | | | | 211,000 | 135,000 | 76,000 |
| | | | | | | |
| 5490-4600-0001 | Truck P&G | P&G | | 80,000 | 15,000 | 65,000 |
| 5490-4600-0001 | Truck P&G | P&G | | 80,000 | 15,000 | 65,000 |
| 5490-4600-0001 | Stabiliser.Mixer | Works | | 100,000 | 10,000 | 90,000 |
| 5490-4600-0001 | Loader 938 | Works | | 270,000 | 110,000 | 160,000 |
| 5490-4600-0001 | Loader 930 | Works | | 245,000 | 80,000 | 165,000 |
| 5490-4600-0001 | 4 WD Utility | Noxious Weeds | | 50,000 | 15,000 | 35,000 |
| 5490-4600-0001 | Mower | P&G | | 50,000 | 8,000 | 42,000 |
| | | | | 875,000 | 253,000 | 622,000 |
| | | | Total: | 1,086,000 | 388,000 | 698,000 |

| Section 356 Contributions | 2018/19 SUBSIDIES |
|--|------------------------------|
| Pleasant Hills Community Hotel | \$ 6,000 |
| Seniors Citizens Week Donations | \$ 600 |
| Australia Day Hosting Committee Contribution | \$ 3,500 |
| Unallocated for requests during year | \$ 42,000 |
| 1020-2308 | \$ 52,100 |

Subsidies to public Hall Management Committees

| | |
|----------------------------|------------------|
| The Rock Public Hall | \$ 5,000 |
| Yerong Creek Public Hall | \$ 3,000 |
| Urangeline Peace Hall | \$ 1,500 |
| Bidgeemia Public Hall | \$ 1,500 |
| Pleasant Hills Public Hall | \$ 3,000 |
| Milbrulong Public Hall | \$ 1,500 |
| 3600-2265 | \$ 15,500 |

Subsidies to Recreation Ground Management Committees

| | |
|--|------------------|
| Lockhart & District Historical Society Museum | \$ 2,600 |
| Lockhart Recreation Ground | \$ 12,500 |
| Lockhart Showground & Racecourse | \$ 3,500 |
| Osborne Recreation Ground | \$ 12,000 |
| Pleasant Hills Recreation Reserve | \$ 1,500 |
| The Rock Recreation Ground | \$ 12,500 |
| The Rock Showground and Golf Course | \$ 1,800 |
| Yerong Creek Recreation Ground | \$ 7,000 |
| Unallocated re: Property Insurance Revaluation | \$ 6,000 |
| 3680-2265 | \$ 59,400 |