

Lockhart Council

Quarterly Budget Review Statement
for the period 01/07/20 to 30/09/20

Report by Responsible Accounting Officer

The following statement is made in accordance with Clause 203(2) of the Local Government (General) Regulations 2005:

30 September 2020

It is my opinion that the Quarterly Budget Review Statement for Lockhart Council for the quarter ended 30/09/20 indicates that Council's projected financial position at 30/6/21 will be satisfactory at year end, having regard to the projected estimates of income and expenditure and the original budgeted income and expenditure.

Signed: _____



date: 11-Nov-20

Craig Fletcher
Responsible Accounting Officer

GENERAL FUND - INCOME & EXPENDITURE			2020/21 Operational Plan Estimates	Actuals July- Sept 2020	Amendment to Original Budget	Amended Budget post Sept Review	Comments
G/L Account No.	Description						
GOVERNANCE							
GM	0500-2010-0000	Councillors Travel Exp & Sustenance	4,500	187		4,500	
GM	0500-2035-0000	Uniform Expenses - Councillors	500	-		500	
GM	0500-2070-0000	Training Expenses - Councillors	5,000	-		5,000	
GM	0500-2225-0000	Mayoral Allowance	26,530	4,422		26,530	
GM	0500-2230-0000	Councillors Fees	99,425	16,912		99,425	
GM	0500-2235-0000	Delegates Expenses - Councillors	12,000	-		12,000	
GM	0500-2245-0000	Members Accident Insurance	21,476	22,066	590	22,066	
GM	0500-2295-0000	Sustenance, Meals - Council	3,800	399		3,800	
GM	0500-2355-0000	Memberships-LGNSW & Country Mayors Assoc	21,000	20,476	524	20,476	
GM	0500-2360-0000	Governance Other Exps	8,700	893		8,700	
		Sub-Total Expenses	202,931	65,356		202,997	
ADMINISTRATION							
DCCS	1020-1010-0000	Certificates - Section 603	4,500	2,210	1,000	5,500	
DCCS	1020-1020-0000	Sundry Admin Income GST	500	444		500	
DCCS	1020-1080-0000	Employees Contrib To Vehicle Exps	5,980	1,880	2,780	8,760	
DCCS	1020-1090-0000	Hire/Rental Of Council Chambers & Railway	1,000	95		1,000	
GM	1020-1093-0000	OHS - Incentive Payment & Rebates	12,000	-		12,000	
GM	1020-1415-0000	Traineeship Grant	-	5,000	5,000	5,000	
		Sub-Total Income	23,980	9,630		32,760	
GM/DCCS	1020-2000-0000	Admin - Salaries & Allowances	990,000	264,967		990,000	
GM/DCCS	1020-2007-0000	Admin - OnCosts(Sup,W/C,FBT)	135,000	20,201		135,000	
GM/DCCS	1020-2010-0000	Travelling - Admin	35,350	6,916		35,350	
GM/DCCS	1020-2035-0000	Contribution For Corporate Uniforms	5,000	365		5,000	
GM/DCCS	1020-2070-0000	Training	56,000	8,837		56,000	
GM/DCCS	1020-2075-0000	Delegates Expenses	14,000	-		14,000	
GM/DCCS	1020-2090-0000	Membership-REROC & Joint Organisation	43,800	43,093	707	43,093	
GM/DCCS	1020-2110-0000	Interest Expense - Loans Admin Building	53,675	27,424		53,675	
GM/DCCS	1020-2115-0000	Interest Expense - Loans Swimming Pools	79,361	20,133		79,361	
GM/DCCS	1020-2125-0000	Bank Charges	15,290	3,209		15,290	
GM/DCCS	1020-2136-0000	Photocopying Supplies	4,000	-		4,000	
GM/DCCS	1020-2137-0000	Photocopy Low Value Lease	31,260	5,016		31,260	
GM/DCCS	1020-2138-0000	Photocopy Low Value Usage	7,500	509		7,500	
GM/DCCS	1020-2200-0000	Audit Fees - External	29,200	7,770		29,200	
GM/DCCS	1020-2205-0000	Audit Fees - Internal	16,000	-		16,000	
GM/DCCS	1020-2210-0000	Bad & Doubtful Debts	750	-		750	

GENERAL FUND - INCOME & EXPENDITURE			2020/21 Operational Plan Estimates	Actuals July- Sept 2020	Amendment to Original Budget	Amended Budget post Sept Review	Comments
	G/L Account No.	Description					
GM/DCCS	1020-2220-0000	Consultants	25,000	5,924	35,000	60,000	Revalue Roads 2020-21
GM/DCCS	1020-2225-0000	Legal Expenses	1,500	-		1,500	
GM/DCCS	1020-2245-0000	Insurance Expense	75,000	112,761	37,761	112,761	Moved from S355 Committees
GM/DCCS	1020-2255-0000	Electricity - Admin Building	16,000	4,032		16,000	
GM/DCCS	1020-2260-0000	Telephone Expenses	35,000	8,472		35,000	
GM/DCCS	1020-2275-0000	Rates & Water Charges	2,900	2,080		2,900	
GM/DCCS	1020-2305-0000	Advertising	14,000	3,537		14,000	
GM/DCCS	1020-2308-0000	Section 356 Contributions	52,100	227		52,100	
GM/DCCS	1020-2310-0000	Other Expenses Admin	10,000	1,389		10,000	
GM/DCCS	1020-2311-0000	Valuer General Fees	21,000	20,524	476	20,524	
GM/DCCS	1020-2315-0000	Postage	13,000	2,165		13,000	
GM/DCCS	1020-2320-0000	Stationery Supplies	13,000	2,054		13,000	
GM/DCCS	1020-2325-0000	Printing Council Newsletter	15,000	3,693		15,000	
GM/DCCS	1020-2330-0000	Repairs & Maintenance - Admin Building	11,000	1,181		11,000	
GM/DCCS	1020-2335-0000	Cleaning Costs - Admin Building	18,000	4,407		18,000	
GM/DCCS	1020-2345-0000	Grant Application Preparedness	40,000	-		40,000	
GM/DCCS	1020-2355-0000	Subscriptions	10,500	3,380		10,500	
GM	1020-2360-0000	WHS Health Checks	10,000	260		10,000	
GM/DCCS	1020-2370-0000	Website Fees/Charges	25,000	1,170		25,000	
GM/DCCS	1020-2380-0000	Software Lic Expenses	94,000	10,635		94,000	
GM/DCCS	1020-2390-0000	IT Support Expenses	32,500	8,504		32,500	
GM/DCCS	1020-2385-0000	Recruitment Expenses	7,000	1,087		7,000	
		Sub-Total Expenses	2,057,686	605,922		2,129,264	
		GENERAL REVENUE					
DCCS	1040-1000-0000	Ordinary Farmland Rates	2,034,853	2,035,330	477	2,035,330	
DCCS	1040-1020-0000	Residential Rates	12,442	12,442		12,442	
DCCS	1040-1040-0000	Rural Residential Rates	41,127	41,465	338	41,465	
DCCS	1040-1050-0000	Business Rates	20,771	20,772	1	20,772	
DCCS	1040-1080-0000	Lockhart Residential Rates	168,302	168,472	170	168,472	
DCCS	1040-1110-0000	Lockhart Business Rates	56,901	56,837	64	56,837	
DCCS	1040-1140-0000	The Rock Residential Rates	158,373	158,926	553	158,926	
DCCS	1040-1180-0000	The Rock Business Rates	23,630	23,630		23,630	
DCCS	1040-1190-0000	Yerong Creek Residential Rates	19,246	19,337	91	19,337	
DCCS	1040-1200-0000	Yerong Creek Business Rates	5,047	5,048	1	5,048	
	SUB TOTAL	GENERAL RATES INCOME	2,540,692	2,542,258		2,542,259	

GENERAL FUND - INCOME & EXPENDITURE			2020/21 Operational Plan Estimates	Actuals July- Sept 2020	Amendment to Original Budget	Amended Budget post Sept Review	Comments
	G/L Account No.	Description					
DCCS	1040-1225-0000	Interest On Rates	4,000	-		4,000	
DCCS	1040-1231-0000	Interest On Investment	53,000	11,689	7,000	46,000	
DCCS	1040-1400-0000	Financial Assistance Grant - General Component	2,280,199	288,621	66,560	2,346,759	www.regional.gov.au
DCCS	1040-1410-0000	Grants - Pensioner Rate Subsidy	17,000	676		17,000	
DCCS	1040-2300-0000	Less: Pension Aband Rates Resid	33,254	-		33,254	
		Total GENERAL REVENUE Income	2,320,945	299,634		2,380,505	
		ENGINEERING & WORKS					
DEES	1060-1355-0000	Plant Hire Income	1,570,000	398,423		1,570,000	
DEES	1060-1375-0000	Engineer & Works-Diesel Fuel Rebate	50,000	9,478		50,000	
DEES	1080-1600-0000	Outdoor Staff - Oncost Recoveries	710,000	165,643		710,000	
DEES	1060-1520-0000	Other Income - HVIS & Oversize Permits	1,000	491		1,000	
		Sub-Total Income	2,331,000	574,035		2,331,000	
DEES	1060-2000-0000	Engineering - Salaries & Allowances	410,000	87,103		410,000	
DEES	1060-2007-0000	Engineering - OnCosts(Sup,W/C,FBT)	69,000	7,210		69,000	
DEES	1060-2010-0000	Engineering - Travelling	37,370	8,376		37,370	
DEES	1060-2360-0000	Engineering - Other Expenses	11,000	4,142		11,000	
DEES	1060-2390-0000	Depot Expenses	40,000	15,465		40,000	
DEES	1080-2005-0000	Outdoor Staff - Leave All Types	280,000	23,836		280,000	
DEES	1080-2007-0000	Outdoor Staff - On Costs (Superannuation)	181,800	24,754		181,800	
DEES	1080-2035-0000	Outdoor Staff - Safety Equipment PPE	16,000	3,529		16,000	
DEES	1080-2040-0000	Outdoor Staff - W/Comp Insurances	87,000	17,689		87,000	
DEES	1080-2045-0000	Outdoor Staff - W/Comp Excess	1,500	-		1,500	
DEES	1080-2500-0000	Plant Running Expenses	920,000	285,542		920,000	
		Sub-Total Expenses	2,053,670	477,647		2,053,670	
		Net Result Surplus/(Deficit)	277,330	96,389		277,330	
		DEPRECIATION					
DCCS	1490-2900-0000	Depreciation - Plant & Equipment	555,000	138,750		555,000	
DCCS	1490-2905-0000	Depreciation - Office Equipment	29,000	7,250		29,000	
DCCS	1490-2910-0000	Depreciation - Furniture & Fittings	9,200	2,300		9,200	
DCCS	1490-2915-0000	Depreciation - Buildings Non Specialised	60,000	15,000		60,000	
DCCS	1490-2920-0000	Depreciation - Buildings Specialised	197,000	49,250		197,000	
DCCS	1490-2925-0000	Depreciation - Structures	10,500	2,625		10,500	
DCCS	1490-2930-0000	Depreciation - Roads, Bridges, Footpaths	2,113,000	528,250		2,113,000	
DCCS	1490-2935-0000	Depreciation - Stormwater Drainage	6,700	1,675		6,700	
DCCS	1490-2945-0000	Depreciation - Open Spaces	81,000	20,250		81,000	
DCCS	1490-2950-0000	Depreciation - Swimming Pools	80,000	20,000		80,000	

GENERAL FUND - INCOME & EXPENDITURE			2020/21 Operational Plan Estimates	Actuals July- Sept 2020	Amendment to Original Budget	Amended Budget post Sept Review	Comments
			3,141,400	785,350		3,141,400	
		FIRE PROTECTION					
DEES	1540-1400-0000	Grant - NSW ESL Rebate	88,405	87,725	680	87,725	
DEES	1540-1420-0000	Grant - Hazard Reduction BRIMS	-	-		-	
		Sub-Total Income	88,405	87,725		87,725	
DEES	1540-2265-0000	NSW Rural Fire Service - Contribution	281,100	70,275		281,100	
DEES	1540-2270-0000	Fire & Rescue NSW - Contribution	21,188	5,297		21,188	
DEES	1540-2245-0000	Bush Fire Facilities - Insurance	4,044	4,935	891	4,935	
DEES	1540-2275-0000	Bush Fire - Rates & Water Charges	3,453	2,228		3,453	
DEES	1540-2333-0000	Hazard Reduction Expenses BRIMS	-	-		-	
DEES	1540-2346-0000	Bush Fire - Other Expenses	2,000	894		2,000	
		Sub-Total Expenses	311,785	83,630		312,676	
		Net Result Surplus/(Deficit)	223,380	4,095		224,951	
		ANIMAL CONTROL					
DEES	1560-1110-0000	Dog Impounding Fees	1,500	924		1,500	
DEES	1560-1130-0000	Registration Income	2,000	1,132		2,000	
DEES	1560-1135-0000	Mirco Chip Fees	600	64		600	
		Sub-Total Income	4,100	2,119		4,100	
DEES	1560-2270-0000	Registration Expenses	2,000	-		2,000	
		Sub-Total Expenses	2,000	-		2,000	
		Net Result Surplus/(Deficit)	2,100	2,119		2,100	
		EMERGENCY SERVICES					
DEES	1620-2275-0000	SES - Rates & Water Charges	2,047	1,414		2,047	
DEES	1620-2290-0000	SES - Yearly Contributions	6,370	1,593		6,370	
DEES	1620-2330-0000	SES - Working Expenses	2,000	549		2,000	
		Sub-Total Expenses	10,417	3,556		10,417	
		ENVIRONMENTAL SERVICES					
DEES	2020-1140-0000	Env Services - DA Fees	22,000	9,769	4,000	26,000	
DEES	2020-1144-0000	Env Services - Subdivision Fees	2,200	138		2,200	
DEES	2020-1150-0000	Env Services - Food Inspections	2,500	-		2,500	
DEES	2020-1155-0000	Env Services - 10.7 Planning Certificates	5,000	1,611		5,000	
DEES	2020-1160-0000	Env Services - Construction Certificates	12,000	5,658	2,500	14,500	
DEES	2020-1165-0000	Env Services - Other Fees	5,000	3,330	1,000	6,000	
DEES	2020-1170-0000	Env Services - Occupation Certificates	4,000	1,380		4,000	
DEES	2020-1175-0000	Env Services - Compliance Certificate	1,000	36		1,000	
DEES	2020-1180-0000	Env Services - Applic to Install Plumb & Drain	4,000	2,593		4,000	

GENERAL FUND - INCOME & EXPENDITURE			2020/21 Operational Plan Estimates	Actuals July- Sept 2020	Amendment to Original Budget	Amended Budget post Sept Review	Comments
	G/L Account No.	Description					
DEES	2020-1185-0000	Env Services - OnSite Sewer Inspection Fee	7,500	185	4,500	3,000	
DEES	2020-1190-0000	Env Services - Private Pools Cert Of Compliance	5,500	200	2,500	3,000	
DEES	2020-1405-0000	Env Services - S7.12 Contributions	18,000	10,886		18,000	
		Sub-Total Income	88,700	35,786		89,200	
DEES	2020-2000-0000	Env Services - Salaries & Allowances	245,000	85,067		245,000	
DEES	2020-2007-0000	Env Services - OnCosts(Sup,W/C,FBT)	34,000	3,937		34,000	
DEES	2020-2010-0000	Env Services - Travelling Expenses	19,240	6,617		19,240	
DEES	2020-2025-0000	Env Services - LEP Review	20,000	-		20,000	
DEES	2020-2275-0000	Env Services - Consultants	22,000	10,845		22,000	
DEES	2020-2280-0000	Env Services - Food Shop Inspections	2,500	-		2,500	
DEES	2020-2330-0000	Env Services - Early Warning System Exps	8,000	-		8,000	
DEES	2020-2355-0000	Env Services - Accreditation Fees	3,000	-		3,000	
DEES	2020-2360-0000	Env Services - Other Expenses	1,000	234		1,000	
		Sub-Total Expenses	354,740	106,698		354,740	
		Net Result Surplus/(Deficit)	266,040	70,913		265,540	
		FLOOD STUDIES & MITIGATION WORKS					
DEES	2020-1411-0000	Env Services - Flood Mit. Voluntary Purchase Grant	-	-		-	
		Sub-Total Income	-	-		-	
DEES	2020-2340-0000	Env Services - Flood Mit. Voluntary Purchase	-	3,750		-	
		Sub-Total Expenses	-	3,750		-	
		Net Result Surplus/(Deficit)	-	3,750		-	
		NOXIOUS WEEDS					
DEES	2100-1400-0000	Noxious Plt-Grants - Inspectorial	68,669	-		68,669	
		Sub-Total Income	68,669	-		68,669	
DEES	2100-2000-0000	Noxious Weeds - Salary	68,000	17,794		68,000	
DEES	2100-2007-0000	Noxious Weeds - OnCosts(Sup,W/C,FBT)	9,898	989		9,898	
DEES	2100-2070-0000	Noxious Weeds - Training Expenses	3,500	-		3,500	
DEES	2100-2010-0000	Noxious Weeds - Travelling	9,000	1,125		9,000	
DEES	2100-2280-0000	Destruction Of Pests	6,000	1,182		6,000	
DEES	2100-2281-0000	Landcare Expenses - Environmental Weeds	6,000	974		6,000	
DEES	2100-2283-0000	Noxious Weeds - Invasive Weeds LCA Lands	43,204	13,798		43,204	
DEES	2100-2285-0000	Noxious Weeds - Other Expenditure	750	-		750	
		Sub-Total Expenses	146,352	35,861		146,352	
		Net Result Surplus/(Deficit)	77,683	35,861		77,683	
		OUT OF SCHOOL HOURS CARE					
DCCS	2560-1205-0000	OSHC - Customer Payments	147,000	73,020	27,000	174,000	

GENERAL FUND - INCOME & EXPENDITURE			2020/21 Operational Plan Estimates	Actuals July- Sept 2020	Amendment to Original Budget	Amended Budget post Sept Review	Comments
	G/L Account No.	Description					
DCCS	2560-1405-0000	OSHC - Australian Government Operating Grant	27,000	-	27,000	-	moved to 2560-1205-0000
		Sub-Total Income	174,000	73,020		174,000	
DCCS	2560-2000-0000	OSHC - Wages & Salaries	96,350	35,622		96,350	
DCCS	2560-2007-0000	OSHC - On Costs (Super & W/Comp)	12,120	2,470		12,120	
DCCS	2560-2370-0000	OSHC - Sundry Expenses	20,500	2,200		20,500	
		Sub-Total Expenses	128,970	40,291		128,970	
		Net Result Surplus/(Deficit)	45,030	32,729		45,030	
		YOUTH SERVICES					
DCCS	2580-1400-0000	Grant - Youth Week	1,500	-		1,500	
		Sub-Total Income	1,500	-		1,500	
DCCS	2580-2265-0000	Youth Activities	10,000	-		10,000	
DCCS	2580-2270-0000	Youth Officer	22,550	-		22,550	
DCCS	2600-2270-0000	KAB NSW - EnviroMentors	4,200	650		4,200	
		Sub-Total Expenses	36,750	650		36,750	
		Net Result Surplus/(Deficit)	35,250	650		35,250	
		MAGNOLIA LODGE					
DCCS	2622-1345-0000	Magnolia Lodge - Rent	39,000	9,083		39,000	
DCCS	2622-2245-0000	Magnolia Lodge - Insurance	3,826	4,483	657	4,483	
DCCS	2622-2255-0000	Magnolia Lodge - Electricity	1,629	393		1,629	
DCCS	2622-2275-0000	Magnolia Lodge - Rate & Water Charges	14,400	8,353		14,400	
DCCS	2622-2330-0000	Magnolia Lodge - Repairs & Maint	16,000	20,482		16,000	
		Sub-Total Expenses	35,855	33,712		36,512	
		Net Result Surplus/(Deficit)	3,145	24,629		2,488	
		COUNCIL HOUSING					
DCCS	3022-1345-0000	Dwellings - Rent	35,000	8,598	2,000	33,000	
DCCS	3022-2245-0000	Dwellings - Insurance	4,041	4,780	739	4,780	
DCCS	3022-2275-0000	Dwellings - Rates & Water Charges	6,000	3,807		6,000	
DCCS	3022-2330-0000	Dwellings - Repairs & Maint	6,191	2,092		6,191	
		Sub-Total Expenses	16,232	10,679		16,971	
		Net Result Surplus/(Deficit)	18,768	2,081		16,029	
		YOUTH FLATS					
DCCS	3024-1346-0000	Youth Flats - Rents	14,000	1,800	5,800	8,200	2 units vacant
DCCS	3024-2275-0000	Youth Flats - Rates & Water Charges	4,589	3,187		4,589	
DCCS	3024-2285-0000	Youth Flats - Insurance	1,598	1,743	145	1,743	
DCCS	3024-2330-0000	Youth Flats - Repairs & Maint	6,000	970		6,000	
		Sub-Total Expenses	12,187	5,900		12,332	

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		Net Result Surplus/(Deficit)	1,813	4,100		4,132	
		DOMESTIC WASTE MANAGEMENT					
DEES	3060-1000-0000	Domestic Waste Management Charge - Residential	387,600	388,400	800	388,400	
DEES	3060-1010-0000	Domestic Waste Management Charge - Vacant	11,342	11,509	167	11,509	
DEES	3060-1020-0000	Domestic Waste Management Charge - Add Services	10,530	10,665	135	10,665	
DEES	3060-1030-0000	Non-Residential Management Charge - Business	46,800	46,800		46,800	
DEES	3060-1015-0000	Non-Residential Management Charge - Vacant	3,336	3,336		3,336	
DEES	3060-1040-0000	Non-Residential Management Charge - Add Services	17,955	19,980	2,025	19,980	
DEES	3060-1070-0000	Tip Availability Charge	21,295	21,295		21,295	
DEES	3060-1135-0000	Landfill Tipping Fees	23,000	5,495		23,000	
DEES	3060-1340-0000	Sale of Big Bins	4,000	1,156		4,000	
DEES	3060-1410-0000	Pensioner Rebate - Waste Managemnt Combined	19,500	-		19,500	
DEES	3060-1415-0000	CDS Share Funding Recycling	10,000	-		10,000	
		Sub-Total Income	555,358	508,637		558,485	
DEES	3060-2275-0000	Landfill Sites - Rates Council Property	1,200	1,199		1,200	
DEES	3060-2280-0000	Waste Management - Other	21,000	5,065		21,000	
DEES	3060-2281-0000	Kerbside Pickup Program	18,000	24,948	6,948	24,948	
DEES	3060-2300-0000	Pensioner Abandoned Rates - Combined	36,000	36,043		36,000	
DEES	3060-2302-0000	Recycling Expenses - Kurrajong	15,000	2,420		15,000	
DEES	3060-2304-0000	Waste Management Collection Charges - Cleanaway	170,000	27,658		170,000	
DEES	3060-2330-0000	Landfill Operating Expenses	240,000	56,051		240,000	
		Sub-Total Expenses	501,200	153,385		508,148	
		Net Result Surplus/(Deficit)	54,158	355,252		50,337	
		PUBLIC CEMETERIES & TOILETS					
DEES	3180-1100-0000	Public Cemeteries	45,000	11,044		45,000	
DEES	3180-2275-0000	Public Cemeteries - Rates & Water Charges	12,000	1,173		12,000	
DEES	3180-2330-0000	Public Cemeteries - Repairs & Mntce	51,000	15,531		51,000	
		Sub-Total Expenses	63,000	16,704		63,000	
		Net Result Surplus/(Deficit)	18,000	5,660		18,000	
		HERITAGE					
DEES	3220-1400-0000	Heritage Local Grants Program	5,500	-		5,500	
DEES	3220-1420-0000	Heritage Advisor Grant	6,000	-		6,000	
		Sub-Total Income	11,500	-		11,500	
DEES	3220-2360-0000	Heritage Advisor	12,000	2,513		12,000	
DEES	3220-2365-0000	Heritage Local Grants Program Expenditure	11,000	-		11,000	
DEES	3220-2375-0000	Heritage Other Expenses	500	5,820		500	

GENERAL FUND - INCOME & EXPENDITURE			2020/21 Operational Plan Estimates	Actuals July- Sept 2020	Amendment to Original Budget	Amended Budget post Sept Review	Comments
G/L Account No.	Description						
		Sub-Total Expenses	23,500	8,333		23,500	
		Net Result Surplus/(Deficit)	12,000	8,333		12,000	
		PUBLIC LIBRARIES					
GM	3520-1400-0000	Library - State Funding	48,000	-		48,000	
			48,000	-		48,000	
GM	3520-2000-0000	Library - Salaries & Wages	3,075	220		3,075	
GM	3520-2265-0000	Library - Contribution To R.R.L.	119,658	60,380		119,658	
GM	3520-2270-0000	Library - Wi Fi Expenditure	2,000	120		2,000	
GM	3520-2360-0000	Library - Other Expenses	2,000	899		2,000	
		Sub-Total Expenses	126,733	61,619		126,733	
		Net Result Surplus/(Deficit)	78,733	61,619		78,733	
		MUSEUMS					
DEES	3540-1403-0000	Museum - Advisor Grant	7,000	-		7,000	
DEES	3540-1405-0000	Museum - Advisor Travel Grant	3,500	-		3,500	
		Sub-Total Income	10,500	-		10,500	
DEES	3540-2270-0000	Museum - Advisor	14,000	3,655		14,000	
DEES	3540-2271-0000	Museum - Advisor Travel	3,000	-		3,000	
DEES	3540-2272-0000	Museum - Advisor Special Projects	1,000	-		1,000	
DEES	3540-2275-0000	Museum - Rates & Water Charges	2,300	1,753		2,300	
DEES	3540-2330-0000	Museum - Other Exps & R&M	1,000	-		1,000	
		Sub-Total Expenses	21,300	5,408		21,300	
		Net Result Surplus/(Deficit)	10,800	5,408		10,800	
		RECREATION, CULTURE & AMENITIES					
GM	3990-1415-0000	Grant Stronger Country Communities Rd2	-	204,800	204,800	204,800	Funding Milestones this year
		Sub-Total Income					
DCCS	3600-2265-0000	Public Halls - Subsidies S356	30,700	-	9,000	21,700	Moved to 1020-2245
DCCS	3600-2330-0000	Public Halls & Rec Grd Buildings - R&M	2,000	1,006		2,000	
DCCS	3680-2265-0000	Recreation Grounds - Subsidies S356	102,760	-	28,000	74,760	Moved to 1020-2245
DCCS	3680-2331-0000	Public Toilets - Repairs & Maint	37,000	8,006		37,000	
		Sub-Total Expenses	150,500	9,012		135,460	
		Net Result Surplus/(Deficit)	150,500	9,012		135,460	
		LOCKHART SWIMMING POOL					
DEES	3644-2100-0000	Lockhart Pool - Contractor Payments	24,000	7,000		24,000	
DEES	3644-2245-0000	Lockhart Pool - Insurance	13,000	15,067	2,067	15,067	
DEES	3644-2255-0000	Lockhart Pool - Electricity	19,000	5,300		19,000	
DEES	3644-2260-0000	Lockhart Pool - Telephone	700	127		700	

GENERAL FUND - INCOME & EXPENDITURE			2020/21 Operational Plan Estimates	Actuals July- Sept 2020	Amendment to Original Budget	Amended Budget post Sept Review	Comments
	G/L Account No.	Description					
DEES	3644-2275-0000	Lockhart Pool - Rates & Water Charges	7,000	2,989		7,000	
DEES	3644-2330-0000	Lockhart Pool - Repairs & Maint	25,000	6,845		25,000	
		Sub-Total Expenses	88,700	37,329		90,767	
		THE ROCK SWIMMING POOL					
DEES	3646-2100-0000	The Rock Pool - Contractor Payments	24,000	7,000		24,000	
DEES	3646-2245-0000	The Rock Pool - Insurance	7,000	14,147	7,147	14,147	
DEES	3646-2255-0000	The Rock Pool - Electricity	15,000	3,134		15,000	
DEES	3646-2260-0000	The Rock Pool - Telephone	700	127		700	
DEES	3646-2275-0000	The Rock Pool - Rates & Water Charges	10,000	117		10,000	
DEES	3646-2330-0000	The Rock Pool - Repairs & Maint	25,000	2,869		25,000	
		Sub-Total Expenses	81,700	27,393		88,847	
		PARKS & GARDENS					
DEES	3680-2000-0000	Parks & Gardens - Inspections	3,600	703		3,600	
DEES	3680-2245-0000	Parks & Gardens - Insurance	6,000	4,067	1,933	4,067	
DEES	3680-2255-0000	Parks & Gardens - Electricity	6,229	1,321		6,229	
DEES	3680-2275-0000	Parks & Gardens - Rates & Water	34,500	10,454		34,500	
DEES	3680-2330-0000	Parks & Gardens - Repairs & Maint	277,000	94,801		277,000	
DEES	3680-2346-0000	Parks & Gardens - Minor Plant Purch	4,000	374		4,000	
		Sub-Total Expenses	331,329	111,719		329,396	
		QUARRIES & PITS					
DEES	4560-2275-0000	Quarries - Rates & Water Charges	4,285	4,669	384	4,669	
DEES	4560-2390-0000	Quarries Operating Expenses	10,000	73		10,000	
		Sub-Total Expenses	14,285	4,742		14,669	
		TRANSPORT & ROADS					
DEES	5010-1400-0000	Financial Assistance Grant - Roads Component	1,374,121	173,933	20,106	1,394,227	www.regional.gov.au
DEES	5010-1402-0000	R2R Grant - Roads To Recovery Program	1,269,841	273,706		1,269,841	
DEES	5010-1405-0000	Block Grant - Regional Rds Op	914,000	914,000		914,000	
DEES	5010-1406-0000	Block Grant - Regional Rds Supplementary Op	101,000	101,000		101,000	
DEES	5010-1407-0000	Block Grant - Regional Rds Traffic Control Op	71,000	71,000		71,000	
DEES	5010-1414-0000	Restart NSW Growing Local Economies	2,050,643	176		2,050,643	
DEES	5010-1415-0000	RMS Grant - Reg Rds Repair Program - RRRP	195,000	-		195,000	
		Sub-Total Income	5,975,605	1,533,815		5,995,711	
DEES	5020-2330-0000	Urban Roads R&M	70,000	36,047		70,000	
DEES	5040-2330-0000	Regional Roads R&M	300,000	80,102		300,000	
DEES	5065-2330-0000	Rural Rds Sealed R&M	160,000	35,080		160,000	
DEES	5100-2330-0000	Rural Rds Unsealed R&M	540,000	171,226		540,000	

GENERAL FUND - INCOME & EXPENDITURE			2020/21 Operational Plan Estimates	Actuals July- Sept 2020	Amendment to Original Budget	Amended Budget post Sept Review	Comments
	G/L Account No.	Description					
DEES	5100-2331-0000	Culverts R&M	-	6,061	6,061	6,061	funded increase in 5010-1400
DEES	5260-2330-0000	Footpaths, Kerb&Gutter R&M	20,000	4,430		20,000	
		Sub-Total Expenses	1,090,000	332,946		1,096,061	
DEES	5280-2330-0000	Airstrip Maintenance	8,000	4,255		8,000	
DEES	5320-2330-0000	Bus Shelters Repairs & Maint	1,000	-		1,000	
DEES	5400-2330-0000	Street Lighting	44,000	8,341		44,000	
DEES	5420-2265-0000	Road Safety Officer	27,000	-		27,000	
DEES	5420-2330-0000	Trees - Repairs & Maint	70,000	19,207		70,000	
DEES	5425-2330-0000	Drainage R&M	20,000	-		20,000	
DEES	5425-2331-0000	Levees R&M	10,000	-		10,000	
DEES	5425-2332-0000	Street Cleaning - Repairs & Maint	40,000	6,353		40,000	
		Sub-Total Expenses	220,000	38,156		220,000	
		Sub-Total Expenses	1,310,000	371,102		1,316,061	
		Net Result Surplus/(Deficit)	4,665,605	1,162,713		4,679,650	
		CARAVAN PARK					
DEES	5540-1150-0000	Caravan Park - Rent	72,000	15,576		72,000	
DEES	5540-1170-0000	Caravan Park - Washing Machine	1,250	62		1,250	
		Sub-Total Income	73,250	15,637		73,250	
DEES	5540-2255-0000	Caravan Park - Electricity Charges	15,000	2,956		15,000	
DEES	5540-2275-0000	Caravan Park - Rates & Water Charges	10,000	3,257		10,000	
DEES	5540-2290-0000	Caravan Park - Caretakers Fee	25,740	5,940		25,740	
DEES	5540-2330-0000	Caravan Park - Repairs & Maint	15,000	4,753		15,000	
		Sub-Total Expenses	65,740	16,906		65,740	
		Net Result Surplus/(Deficit)	7,510	1,268		7,510	
		TOURISM & AREA PROMOTION					
GM	5560-2070-0000	Tourism - Delegates Expenses	2,000	1,768		2,000	
GM	5560-2265-0000	Tourism - Memberships	12,000	11,779		12,000	
GM	5560-2305-0000	Tourism - Advertising	32,000	-		32,000	
GM	5560-2308-0000	Tourism - Printing	3,000	-		3,000	
GM	5560-2315-0000	Tourism - Promotional Material	3,000	-		3,000	
GM	5560-2320-0000	Tourism - Workshop Expenses	1,000	-		1,000	
GM	5560-2330-0000	Tourism - Product Development	5,000	-		5,000	
GM	5560-2350-0000	Economic Development Promotion	8,000	-	19,000	27,000	Unspent Carry Fwd from 2019-20
GM	5560-2355-0000	Tourism - Visitor Information Centre	2,000	728		2,000	
GM	5560-2360-0000	Tourism - Other Expenses	1,600	-		1,600	
		Sub-Total Expenses	69,600	14,274		88,600	

GENERAL FUND - INCOME & EXPENDITURE			2020/21 Operational Plan Estimates	Actuals July- Sept 2020	Amendment to Original Budget	Amended Budget post Sept Review	Comments
G/L Account No.	Description						
REAL ESTATE DEVELOPMENT							
GM	5580-2330-0000	Real Estate for Sale - R&M	3,000	-		3,000	
GM	5580-2375-0000	Real Estate for Sale - Rates & Water	25,500	23,648		25,500	
GM	5620-1910-0000	Real Estate - Nett Result Sale Of Land		-		-	
		Sub-Total Expenses	28,500	23,648		28,500	
PRIVATE & OTHER WORKS							
DEES	5662-1125-0000	Private Works Minor	12,000	5,447		12,000	
DEES	5662-1130-0000	Private Works Major	-	-		-	
		Sub-Total Income	12,000	5,447		12,000	
DEES	5662-2375-0000	Private Works Expense	9,000	1,957		9,000	
		Net Result Surplus/(Deficit)	3,000	3,490		3,000	
OFFICES & LEASES							
DCCS	5664-1345-0000	Offices & Leases - Income	6,500	483		6,500	
DCCS	5664-2245-0000	Offices & Leases - Insurance	2,300	887	1,413	887	
DCCS	5664-2275-0000	Offices & Leases - Rates & Water	14,000	12,038		14,000	
DCCS	5664-2330-0000	Offices & Leases - Repairs & Maintenance	2,000	233		2,000	
		Sub-Total Expenses	18,300	13,158		16,887	
		Net Result Surplus/(Deficit)	11,800	12,674		10,387	
LOCKHART MEMORIAL HALL							
DCCS	5667-1901-0000	Lockhart Memorial Hall - Hire Income	1,000	500		1,000	
DCCS	5667-2245-0000	Lockhart Memorial Hall - Insurance	2,700	3,007	307	3,007	
DCCS	5667-2275-0000	Lockhart Memorial Hall - Rates & Water Charges	1,200	975		1,200	
DCCS	5667-2330-0000	Lockhart Memorial Hall - Repairs & Maint	3,000	40		3,000	
DCCS	5667-2335-0000	Lockhart Memorial Hall - Electricity	1,500	347		1,500	
		Sub-Total Expenses	8,400	4,369		8,707	
		Net Result Surplus/(Deficit)	7,400	3,869		7,707	
THE ROCK MEDICAL CENTRE							
DCCS	5670-1901-0000	The Rock Med Centre - Rent	13,000	3,866		13,000	
DCCS	5670-2245-0000	The Rock Med Centre - Insurance	2,300	2,522	222	2,522	
DCCS	5670-2275-0000	The Rock Med Centre - Rates & Water Charges	1,400	2,087	687	2,087	
DCCS	5670-2300-0000	The Rock Med Centre - R & M	4,000	1,060		4,000	
		Sub-Total Expenses	7,700	5,670		8,609	
		Net Result Surplus/(Deficit)	5,300	1,804		4,391	
VALMAR GROUP HOME							
DCCS	5675-1900-0000	Premises - Rent	17,000	1,306	4,000	13,000	
DCCS	5675-2245-0000	Premises - Insurance	3,100	3,482	382	3,482	

GENERAL FUND - INCOME & EXPENDITURE			2020/21 Operational Plan Estimates	Actuals July- Sept 2020	Amendment to Original Budget	Amended Budget post Sept Review	Comments
G/L Account No.	Description						
DCCS	5675-2256-0000	Premises - Electricity	1,400	352		1,400	
DCCS	5675-2275-0000	Premises - Rates & Water Charges	1,600	1,490		1,600	
DCCS	5675-2300-0000	Premises - Repairs & Maint	3,500	117		3,500	
		Sub-Total Expenses	9,600	5,441		9,982	
		Net Result Surplus/(Deficit)	7,400	4,134		3,018	
		Total Operating Income	12,251,958	5,160,357		12,333,118	
		Total Operating Expenditure	9,215,276	2,382,303		9,087,411	
		Net Operating Surplus/(Deficit)	3,036,682	2,778,054		3,245,707	

GENERAL FUND - INCOME & EXPENDITURE			2020/21 Operational Plan Estimates	Actuals July- Sept 2020	Amendment to Original Budget	Amended Budget post Sept Review	Comments
G/L Account No.	Description						
CAPITAL WORKS, ACQUISITION & SALE OF ASSETS							
TRANSPORT & COMMUNICATION							
DEES	5040-4600-0000	Regional Roads	990,000	-		990,000	
DEES	5040-4615-0000	Regional Rds MR59 Shoulder Widening	2,581,311	101,649		2,581,311	
DEES	5065-4600-0000	Rural Roads Sealed	1,030,000	26,636		1,030,000	
DEES	5110-4600-0000	Unsealed Rural Roads	690,000	245,345	14,045	704,045	funded increase in 5010-1400
DEES	5200-4600-0000	Bridges/Heavy Vehicle Access	-	-		-	
DEES	5260-4600-0000	Footpath Construction	-	13,775		-	LRCI Funded
DEES	5265-4600-0000	Kerb & Gutter	5,000	-		5,000	
		Sub-Total Roads Capital Expenses	5,296,311	387,405		5,310,356	
CAPITAL WORKS & ACQUISITIONS							
DCCS	1490-3289-0000	Real Estate & Other Deferred Debtors	8,000	-		8,000	
DEES	5490-4900-0000	Asset Sales - Plant & Equipment	368,000	-	26,000	342,000	Adjusted for new Policy
		Sub-Total Other Capital Income	376,000	-		350,000	
DCCS	1020-4600-0000	Administration Offices Development	-	-	130,000	130,000	Revotes Resolution 158/20
DCCS	1020-4605-0000	Computer Asset Purchases	40,000	113,123		40,000	
DCCS	1490-5100-0000	Loans - Repayments (Principal) Admin Building	45,501	-		45,501	
DCCS	1490-5105-0000	Loans - Repayments (Principal) Swimming Pools	79,988	-		79,988	
DEES	1060-4610-0000	Depots Improvements	22,500	-		22,500	
DEES	3680-4600-0000	Parks & Gardens Improvements	34,000	289		34,000	
GM	3990-4600-0000	Grant Stronger Country Communities Rd2 Expenses	-	377,290	204,800	204,800	Funded by 3990-1415
DEES	5540-4600-0000	Caravan Park Improvements	10,000	1,455		10,000	
DEES	5990-3370-0000	Land Development		13,061	13,061	13,061	
DEES	5490-4600-0000	Asset Purchases - Plant & Equipment	1,030,800	2,805	36,000	994,800	Adjusted for new Policy
		Sub-Total Other Capital Expenses	1,262,789	508,022		1,574,650	
		TOTAL CAPITAL INCOME	376,000	-		350,000	
		TOTAL CAPITAL EXPENDITURE	6,559,100	895,427		6,885,006	
		CAPITAL SURPLUS/(DEFICIT)	(6,183,100)	(895,427)		(6,535,006)	
MOVEMENTS IN RESTRICTED ASSETS							
GM	1490-1703-0000	Transfer from:Building Reserve	-	13,000	13,000	13,000	
GM	1490-1716-0000	Transfer from:Reserves Tourism Carry Fwds	-	-	19,000	19,000	Fund Tourism Carry Fwds
GM	1490-1716-0000	Transfer from:Infrastructure Reserve	-	-	130,000	130,000	Revotes Resolution 158/20
		Total Transfers from Reserves	-	13,000		162,000	
GM	1490-2704-0000	Transfer to:Plant Reserve	-	-		-	
GM	1490-2715-0000	Transfer to:Future Election Expenses	6,000	-		6,000	

GENERAL FUND - INCOME & EXPENDITURE			2020/21 Operational Plan Estimates	Actuals July- Sept 2020	Amendment to Original Budget	Amended Budget post Sept Review	Comments
	G/L Account No.	Description					
GM	1490-2716-0000	Transfer to:Future Infrastructure Development	36,000	-		36,000	
GM	1490-2717-0000	Transfer to:Natural Disaster	11,200	-		11,200	
GM	1490-2728-0000	Transfer to:S7.12 Reserve	18,000	-		18,000	
		Total Transfers to Reserves	71,200	-		71,200	
		Net Transfers to/from Reserves	71,200	13,000		90,800	
DCCS	1060-1550-0000	Amounts Payable By Other Fund	90,000	-		90,000	
		Total INCOME from Other Funds	90,000	-		90,000	
		Sub Total NET Surplus/(Deficit)	(3,127,618)	1,895,627		(3,108,499)	
		Add Back Depreciation	3,141,400	785,350		3,141,400	
		Budget Surplus/(Deficit)	13,782	2,680,977	19,119	32,901	

SEWER FUND - INCOME & EXPENDITURE							
G/L Account No.	Description	2020/21 Operational Plan Estimates		Actuals July- Sept 2020	Amendment to Original Budget	Amended Budget post Sept Review	Comments
8405-1010-0000	Sewer Residential	387,430		391,670	4,240	391,670	
8405-1020-0000	Sewer Residential Vacant	27,604		28,408	804	28,408	
8405-1025-0000	Sewer Non-Residential	94,029		107,660	13,631	107,660	
8405-1060-0000	Sewer Non-Residential Vacant	9,713		9,648	65	9,648	
8405-1100-0000	Treated Effluent Water-Lockhart	4,000		-		4,000	
8405-1200-0000	Sewer Interest On Investments	4,000		835	750	3,250	
8405-1220-0000	Sewer Interest on Rates	1,500		-		1,500	
8405-1310-0000	Sewer Connection Fees	-		-		-	
8405-1421-0000	Grant Safe & Secure Program	-		2,157		-	
8405-1410-0000	Sewer Pensioner Rebate	10,500		-		10,500	
	Total Operating Income	538,775		540,378		556,636	
Operating Expenditure							
8405-2005-0000	Sewer All Leave Types	12,000		794		12,000	
8405-2007-0000	Sewer OnCosts(Super, W/Comp)	8,000		914		8,000	
8405-2070-0000	Sewer Training	2,000		-		2,000	
8405-2110-0000	Sewer Interest - Loans	36,073		9,151		36,073	
8405-2220-0000	Sewer Consultants - Scoping Study & IWCM	10,000		13,377	5,000	15,000	
8405-2245-0000	Sewer Insurances	1,500		1,170	330	1,170	
8405-2255-0000	Sewer Treatment Works Electricity	30,000		7,703		30,000	
8405-2260-0000	Sewer Telephone	1,300		255		1,300	
8405-2275-0000	Sewer Rates & Water Charges	9,000		5,738		9,000	
8405-2280-0000	Sewer Sundries	1,400		-		1,400	
8405-2300-0000	Sewer Pensioner Rebate Exp	19,000		18,022		19,000	
8405-2330-0000	Effluent Reuse R&M	10,000		1,682		10,000	
8405-2331-0000	Sewer Mains R&M	15,000		2,469		15,000	
8405-2332-0000	Sewer Pump Stations R&M	27,000		1,164		27,000	
8405-2333-0000	Sewer Treatment Works R&M	105,000		69,306		105,000	
8405-2900-0000	Sewer Depreciation	180,000		45,000		180,000	
	Total Operating Expenditure	467,273		176,744		471,943	
	Operating Surplus/(Deficit)	71,502		363,634		84,693	

SEWER FUND - INCOME & EXPENDITURE							
G/L Account No.	Description	2020/21 Operational Plan Estimates		Actuals July- Sept 2020	Amendment to Original Budget	Amended Budget post Sept Review	Comments
Capital Renewals							
8405-4600-0001	Sewer Capital Renewals	-				-	
8405-4600-0000	Sewer Expansion The Rock	75,000		-		75,000	
8405-5100-0000	Sewer Loans - Repayments (Principals)	36,358		-		36,358	
		111,358		-		111,358	
Transfer from Reserves (Income)							
8405-1701-0000	Tfr From Sewer Infrastructure Reserve	-		-		-	
Transfer to Reserves (Expenditure)							
8405-2701-0000	Tfr To Sewer Infrastructure Reserve	40,000		-		40,000	
Internal Expenditure							
8405-2450-0000	Administration Expenses	45,000		-		45,000	
8405-2460-0000	Technical Staff Services	45,000		-		45,000	
		90,000		-		90,000	
Add back Depreciation Expense (non-cash)		180,000		45,000		180,000	
Net Surplus/(Deficit)		10,144		408,634	13,191	23,335	

Cash & Investments Budget Review Statement

Budget review for the quarter ended 30 September 2020

Cash & Investments - make a choice >>>

(\$000's)	Original Budget 2020/21	Approved Changes					Revised Budget 2020/21	Variations for this Sep Qtr	Notes	Projected Year End Result	Actual YTD figures
		Carry Forwards	Other than by QBRS	Sep QBRS	Dec QBRS	Mar QBRS					
Externally Restricted ⁽¹⁾											
Developer contributions – general	205					205				205	205
Developer contributions – sewer fund	-					-				-	-
Specific purpose unexpended grants	53					53				53	53
Sewerage services	2,143					2,143				2,143	2,143
External Restrictions included in Liabilities	438					438				438	438
Total Externally Restricted	2,839	-	-	-	-	-	-			2,839	2,839
<small>(1) Funds that must be spent for a specific purpose</small>											
Internally Restricted ⁽²⁾											
Systems & IT Improvements	177					177				177	177
Advance financial assistance – general	1,171			(1,171)		-				-	-
Advance financial assistance – roads	720			(720)		-				-	-
Economic development	75					75				75	75
Future election expenses	18					18				18	18
Galore hill reserve	16					16				16	16
Lockhart recreation ground	10					10				10	10
Buildings	139			(13)		126				126	126
Rehabilitation Reserve	245					245				245	245
Disaster Recovery	396					396				396	396
Future Infrastructure Development	800	(162)				638				638	638
Community Financial Assist S356	11					11				11	11
Total Internally Restricted	3,778	(162)	-	(1,904)	-	-	-			1,712	1,712
<small>(2) Funds that Council has earmarked for a specific purpose</small>											
Unrestricted (ie. available after the above Restrictions)	2,203	162	-	1,904	-	-	4,269	-		4,269	4,269
Total Cash & Investments	8,820						8,820			8,820	8,820

Contracts Budget Review Statement

Budget review for the quarter ended 30 September 2020

Part A - Contracts Listing - contracts entered into during the quarter

File Index	Council Minute	Contracted Party	Contract Description	Estimated Value (Incl. GST)	Date Contract became Effective	Duration	Responsible Officer(s)
T20-005 SC140	99/20	Precise Build Pty Ltd 166 Napier Street Deniliquin 2710	Construction of State 1 – Lockhart Recreation Ground amenities building upgrade.	\$484,022.93	17/08/2020		Director Corporate and Community Services
T20-010 SC40	155/20	1. Rollers Australia 14B Lawson Street East Wagga Wagga 2650 2. Chaplin's Excavator Hire Collingullie Road The Rock 2656 3. Burgess Earthmoving Pty Ltd. 147 Hammond Avenue Wagga Wagga 2650	Approved list of contractors for the hire (wet) of plant and equipment.	NA	01/07/2020	12 months	Director Engineering and Environmental Services
T20-005 Tender No. 2021-001	165/20	Milbrae Quarries Pty Ltd 609 Colinroobie Road Leeton 2705	Winning and crushing of gravel.	\$749,450.00	01/07/2020	12 months	Director Engineering and Environmental Services
SC322	NA	Tammy Lenon 45 Hebden Street Lockhart 2656	Management of The Rock swimming pool for the 2020/21 to 2023/24 swimming seasons.	\$105,600.00	09/08/2020	4 years	Director Engineering and Environmental Services

Consultancy & Legal Expenses Budget Review Statement

Consultancy & Legal Expenses Overview

Expense	YTD Expenditure (Actual Dollars)	Budgeted (Y/N)
Consultancies	30,146	Y
Legal Fees	450	Y

Definition of a consultant:

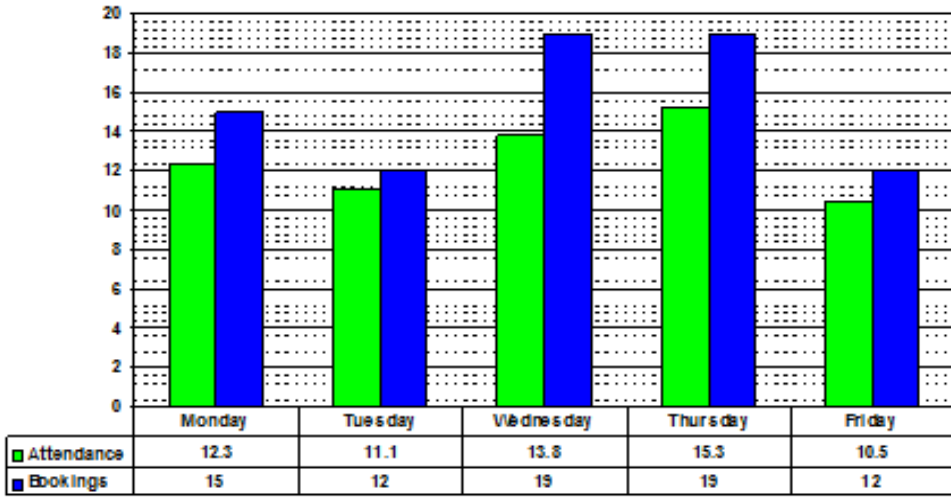
A consultant is a person or organisation engaged under contract on a temporary basis to provide recommendations or high level specialist or professional advice to assist decision making by management. Generally it is the advisory nature of the work that differentiates a consultant from other contractors.

RockOOSH

Attendance Graphs: 1/07/2020 - 30/09/2020

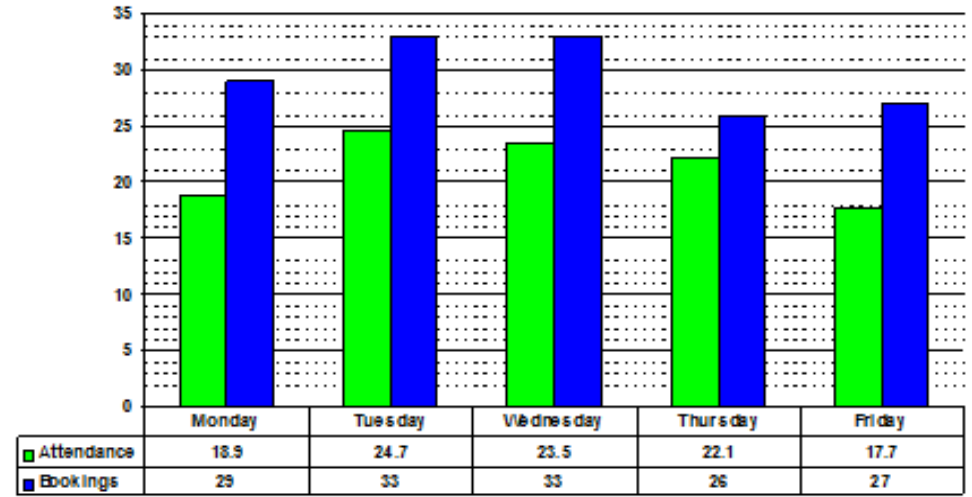
Before School Care

Average Attendance & Permanent Bookings by Day



After School Care

Average Attendance & Permanent Bookings by Day



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Attendance Graphs: 1/07/2020 - 30/09/2020

Average Attendance & Permanent Bookings by Day

